

COMMUNITIES SCRUTINY COMMITTEE

MONDAY 5 JULY 2021
7.00 PM

Engine Shed, Sand Martin House, Bittern Way, Peterborough, PE2 8TY
Meeting will be livestreamed via [Peterborough City Council's YouTube Page](#)

AGENDA

Page No

1. **Apologies for Absence**
2. **Declarations of Interest and Whipping Declarations**
At this point Members must declare whether they have a disclosable pecuniary interest, or other interest, in any of the items on the agenda, unless it is already entered in the register of members' interests or is a "pending notification" that has been disclosed to the Solicitor to the Council. Members must also declare if they are subject to their party group whip in relation to any items under consideration.
3. **Minutes of the Adults and Communities Scrutiny Committee held on 2 March 2021** 3 - 10
4. **Call In of any Cabinet, Cabinet Member or Key Officer Decisions**
The decision notice for each decision will bear the date on which it is published and will specify that the decision may then be implemented on the expiry of 3 working days after the publication of the decision (not including the date of publication), unless a request for call-in of the decision is received from any three Members of any Scrutiny Committee. If a request for call-in of a decision is received, implementation of the decision remains suspended for consideration by the relevant Scrutiny Committee.
5. **Appointment of Co-opted Members** 11 - 14
6. **Selective Licensing** 15 - 20
7. **Peterborough Cultural Strategy** 21 - 55
8. **Taking a Think Communities approach to mitigate the impact of COVID-19, including on economic, health and wellbeing factors and to reduce inequality** 57 - 64
9. **Review of 2020/21 and Work Programme for 2021/22** 65 - 88
10. **Forward Plan of Executive Decisions** 89 - 128
11. **Date of Next Meeting**

28 September 2021 – Communities Scrutiny Committee

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Committee Members:

Councillors: G Casey (Chair), J. Allen, C. Fenner, John Fox, M. Haseeb, A. Iqbal, K. Knight, O. Sainsbury (Vice Chair), N. Sandford, B. Tyler and I. Yasin

Substitutes: Councillors: S. Bond, J. Howell, N. Moyo and H. Skibsted

Further information about this meeting can be obtained from David Beauchamp on telephone 01733 384628 or by email – david.beauchamp@peterborough.gov.uk

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**MINUTES OF THE ADULTS AND COMMUNITIES SCRUTINY COMMITTEE MEETING
HELD AT 7PM, ON
TUESDAY, 2 MARCH 2021
VIRTUAL MEETING VIA ZOOM**

Committee Members Present: Councillors N. Simons (Chair), K. Aitken, R. Bisby, S. Bond, R. Brown, A. Ellis, John Fox, J. Howard, J. Howell, A. Iqbal, I Yasin
Co-opted Members: Parish Councillors Neil Boyce and James Hayes

Officers Present: Charlotte Black – Service Director, Adults and Safeguarding
Adrian Chapman – Service Director, Communities and Partnerships
Debbie McQuade – Assistant Director, Adults and Safeguarding
Ian Phillips – Head of Communities and Partnerships Integration
Rob Hill – Assistant Director - Community Safety
Tina Hornsby – Head of Integration
Clair George – Head of Prevention and Enforcement Service
David Beauchamp – Democratic Services Officer

Also Present: Superintendent Kate Anderson – Cambridgeshire Constabulary
Councillor Wayne Fitzgerald – Deputy Leader and Cabinet Member for Adult Social Care, Health and Public Health
Councillor Steve Allen – Cabinet Member for Housing, Culture and Recreation
Councillor Asif Shaheed – Chair of the Task and Finish Group to Promote Equality and Diversity Amongst Councillors

39. APOLOGIES FOR ABSENCE

No apologies for absence were received.

It was noted that Councillor John Fox would arrive 30 minutes after the start of the meeting.

40. DECLARATIONS OF INTEREST AND WHIPPING DECLARATIONS

Councillor Simons declared a non-pecuniary interest due to being a board member of Peterborough Limited (agenda item 6. Culture and Leisure Services, incorporating Peterborough Cultural Strategy and Active Lifestyles Strategy). Councillor Simons would therefore not take part in any discussion relating to Peterborough Limited.

Councillor Bisby declared a statutory disclosable pecuniary interest due to being the Acting Police and Crime Commissioner for Cambridgeshire (agenda item 5. Safer Peterborough Partnership Board Report). Councillor Bisby would therefore leave the meeting for the duration of this item.

**41. MINUTES OF THE ADULTS AND COMMUNITIES SCRUTINY COMMITTEE MEETING
HELD ON 19 JANUARY 2021**

The minutes of the Adults and Communities Scrutiny Committee meeting held on 19 January 2021 were agreed as a true and accurate record.

42. CALL IN OF ANY CABINET, CABINET MEMBER OR KEY OFFICER DECISIONS

There were no requests for call in to consider.

43. SAFER PETERBOROUGH PARTNERSHIP BOARD REPORT

Councillor Bisby left the meeting for the duration of this agenda item.

The report was introduced by the Assistant Director, Community Safety accompanied by the Head of the Prevention and Enforcement Service and Superintendent Kate Anderson, Cambridgeshire Constabulary. The report updated Adults & Communities Scrutiny Committee members on the key activity of the Safer Peterborough Partnership (SPP) Board.

The Adults and Communities Scrutiny Committee debated the report and in summary, key points raised and responses to questions included:

- It was clarified that the term 'Cuckooing' found in section 4.9 referred to drug dealers using the addresses of vulnerable adults to commit crime. The Council safeguarded these vulnerable individuals when there were identified, e.g., by liaising with housing providers and banning visits by certain individuals.
- Members asked which organisations were represented on the Operation Spotlight drug intervention working group mentioned in section 4.9 and if ward councillors could get involved in the group's work. Superintendent Kate Anderson thanked members for their offer of support. ASPIRE Change Grow Live was the main organisation for drug intervention. They contributed to the SPP's work and were well attuned to the challenges of the issue.
- Some members felt that the report should have contained more information on domestic violence. It was agreed that the Assistant Director, Community Safety would provide the Committee with a briefing note or report on the work of the Domestic Violence Partnership and the Safer Peterborough Partnership on this issue.
- Members asked how the 1,400 individual Peterborough Hub contacts would be supported going forward. Officers responded that the value of the hub was recognised and there were no plans to disband it. It was importance to help people at the earliest opportunity. A significant proportion of the 1,400 people would require continued support; in some cases from education services or community sector partners. A relationship with the individuals would be maintained.
- Members asked if lockdown made the policing of drug crime easier or harder. Supt. Anderson responded that some aspects were easier as individuals and groups on the street could be engaged with under COVID-19 legislation; leading to the use of measures such as Stop and Search. Suspects might also be more likely to be at home. However, one downside was the loss of community-based intelligence from conversations with people on the street.
- Members asked how long the Empowering Women Everywhere (EWE) project would be operating for. Officers responded that one funding pot provided 5 support workers for 12 months and another provided a project support worker and outreach worker for 15 months. Further funding was required to continue the scheme in the long term and this was being sought from national bodies.
- Members commented that residents had major concerns over fly-tipping and asked if surveillance cameras were being used and if they were successful. Officers

responded that the cameras were being actively used and generating positive results.

Councillor Bisby re-joined the meeting.

ACTIONS AGREED:

The Adults and Communities Scrutiny Committee **RESOLVED** to

1. Scrutinise the content of the report, noting and commenting on the activity of the SPP Board.
2. Request that the Assistant Director, Community Safety provides the Committee with a briefing note or report on the work of the Domestic Violence Partnership and the Safer Peterborough Partnership.

44. CULTURE AND LEISURE SERVICES, INCORPORATING CULTURAL STRATEGY AND ACTIVE LIFESTYLES STRATEGY

The report was introduced by the Cabinet Member for Housing, Culture and Recreation accompanied by the Service Director, Communities and Partnerships.

The Adults and Communities Scrutiny Committee debated the report and in summary, key points raised and responses to questions included:

- Members asked what measures were in place to mitigate cost barriers preventing people from accessing leisure services. Officers responded that they would create an Active Lifestyles strategy to align with the funding that would become available, e.g. via Sport England. In addition, a blended offer would be made to communities. Not everyone would want to attend a formal leisure facility such as a swimming pool. The new strategy would include free facilities such as outdoor space, which was not always used to its full potential currently. The Council had good relations with Primary Care providers in delivering leisure services, which could reduce the costs of long-term healthcare.
- There was a strong link between the Active Lifestyles Strategy and the Think Communities approach. A communications specialist would be appointed to help market the City's leisure offer and help communities recover from the pandemic safely and become active again.
- There were several opportunities to make use of the Lido outside of the summer season, e.g. for concerts. These ideas had been discussed with Friends of Peterborough Lido and officers would welcome any further suggestions. Options for the Lido would be presented to the Scrutiny Committee in the future.
- Members commented that funds spent on tackling the Climate Emergency should be aligned with community ambitions. Specific concerns were raised over a possible increase in traffic caused by a new activity centre in Ferry Meadows. Ambitions for new facilities needed to be balanced with the need to be Carbon Neutral. Officers acknowledged the environmental effects of new facilities and highlighted the importance of making facilities 'hyper local'.
- Members requested that the Service Director, Communities and Partnerships provided the Committee with the roadmap for exiting lockdown and re-opening leisure facilities in Peterborough. Bretton Waterpark would be re-opening and the date would be confirmed with members after the meeting.
- Members asked why there was no mention of the Cresset theatre in section 4.33 on page 24 of the agenda pack. Officers responded that discussions regarding the

theatres were still ongoing. It was important that Peterborough's three theatres had complementary programmes that did not compete with each other.

- Members commented that the Council should invest in cycling infrastructure and work with Inland Waterways to renew canal links.
- Members thanked officers for including a reference to veterans in the report.
- Members suggested that the Council worked with the John Clare Countryside Project to promote this area of the City. The Cabinet Member and officers were supportive of this and relevant meetings were taking place.
- Members requested that the Service Director, Communities and Partnerships provided the Committee with a briefing note on plans to develop a holiday club for children including how this would be funded, what the criteria would be for children to qualify and if ward councillors would be provided with contact details for those organising the scheme. It was noted that this was the responsibility of the Education team. The scheme was government funded and designed to extend food support alongside holiday activity support.
- Members asked when the new Culture Strategy would start to inform thinking, given the COVID-19 pandemic. Officers responded that there was positive and practical activity underway in this area and Arts Council funding was available to start delivering immediately. The Culture Strategy would require time to develop, but it was hoped that the Consultation could begin in July. It was important to take into account possible public caution in returning to cultural activities and it was felt that the summer was a good time for this work to be ongoing.

ACTIONS AGREED:

The Adults and Communities Scrutiny Committee **RESOLVED** to:

1. Scrutinise the current approach being taken by Peterborough Ltd and City Culture Peterborough
2. Endorse the approach set out in section 4.2 to refresh the Active Lifestyles Strategy, including agreeing its involvement in its development, and agreeing to receive formal reports on its progress throughout the next municipal year
3. Comment on the Vision and Values document which will underpin the emerging Cultural Strategy, as a formal part of the consultation process
4. Request that the Service Director, Communities and Partnerships provides the Committee with the roadmap for exiting lockdown and re-opening leisure facilities in Peterborough.
5. Request that the Service Director, Communities and Partnerships provides the Committee with a briefing note on plans to develop a holiday club for children including how this would be funded, what the criteria would be for children to qualify and if ward councillors would be provided with contact details for those organising the scheme

45. INTERIM RECOMMENDATIONS FROM THE TASK AND FINISH GROUP TO PROMOTE EQUALITY AND DIVERSITY AMONGST COUNCILLORS

The report was presented by the Chair of the Task and Finish Group to Promote Equality and Diversity Amongst Councillors which gave committee members the opportunity to comment on and endorse the interim recommendations of the Task and Finish Group.

It was noted by the Democratic Services Officer that the Committee was being asked to recommend the proposed Code of Conduct to the Constitution and Ethics Committee before going to Full Council.

The Adults and Communities Scrutiny Committee debated the report and in summary, key points raised and responses to questions included:

- Members suggested that a system of 'voting buddies' could be introduced to enable a Member's vote to be cast while away on parental leave. Councillor Howard, seconded by Councillor Aitken, proposed to recommend that the Task and Finish Group considers the adoption of a system of voting buddies for absent Councillors. This recommendation was UNANIMOUSLY agreed.

RECOMMENDATIONS

The Adults and Communities Scrutiny Committee **RESOLVED** to

1. Recommend to Full Council the adoption of a Parental Leave Policy for Councils as set out in this report and attached at Appendix 1
2. Recommend to the Constitution and Ethics Committee, and on to Full Council the adoption of the new LGA Model Code of Conduct, including the additions made by the Task and Finish Group as detailed in the report and attached at Appendix 2.
3. Recommend that the Task and Finish Groups considers the adoption of a system of voting buddies for absent Councillors.

46. PORTFOLIO PROGRESS REPORT FROM THE CABINET MEMBER FOR ADULT SOCIAL CARE, HEALTH AND PUBLIC HEALTH

The report was presented by the Deputy Leader and Cabinet Member for Adult Social Care, Health and Public Health, accompanied by the Service Director, Adults and Safeguarding and the Assistant Director, Adults and Safeguarding. The report enabled the Committee to scrutinise the work being undertaken under the Portfolio of the Cabinet Member.

The Adults and Communities Scrutiny Committee debated the report and in summary, key points raised and responses to questions included:

- Members expressed concern about the wellbeing of residents following the COVID-19 lockdown. Officers responded that there had been a focus on formal care homes but they were conscious of the importance of family carers during the pandemic and the pressure they were under. Officers were prepared for increased demand on services from informal carers seeking support and other service users. The Cabinet Member echoed these comments and stated that support for 'hidden carers' was a key part of a new 'Caring Together' campaign.
- Members requested more information on the status of the £397,000 workforce funding grant. The Cabinet Member responded that this funding had been fully spent. It had been distributed among social care providers to help them meet costs, e.g. lateral flow tests. It was never difficult to spend grant money but identifying future funding sources could be difficult.
- Members asked what additional funding was in place to support workers in care homes. Officers responded that there was short term funding in place but this was not the case in the longer term. The Government was currently reviewing arrangements. The Cabinet Member added that a 10% funding uplift had been granted to all care homes and domiciliary care. Staff retention was an issue in the care sector. There were budgetary challenges in maintaining additional funding levels.
- Officers added that the Government had produced a white paper on Health and Social Care with the aim of tackling the issues raised above.
- Members raised concerns that community-based support groups were being disbanded as lockdown ended and sought reassurance that adequate support for

people was in place. The Cabinet Member responded that there was no intention to disband the Peterborough Hub and it would continue to encourage community organisations to provide ongoing support to residents.

- Members asked if a reduction in referrals from hospitals was a cause for concern. Officers responded that the pandemic led to a restructure of Adult Social Care services. This involved investment in other services and there had been a reduction of referrals to the reablement services. The support that was required was often more health based rather than social care based. There was no cause for concern.

ACTIONS AGREED:

The Adults and Communities Scrutiny Committee **RESOLVED** to note the update on the work of adult social care during the year 2020/21 and the results of the 2020 service user survey, published in December 2020, and the learning and actions arising.

47. ADULT SOCIAL CARE ANNUAL COMPLAINTS REPORT 2019-20

The report was introduced by the Head of Integration accompanied by the Service Director, Adults and Safeguarding and the Assistant Director, Adults and Safeguarding. The report, which is required by statute, summarised the Adult Social Care complaints and compliments received between 1 April 2019 and 31 March 2020.

The Adults and Communities Scrutiny Committee debated the report and in summary, key points raised and responses to questions included:

- Members praised the report and the culture of learning from mistakes and asked if independent 'dip sampling' took place. Officers responded that 'dip sampling' was not used. All complaints were reviewed by the Service Director, Adults and Safeguarding and the Assistant Director, Adults and Safeguarding (Cambridgeshire County Council) Jackie Galwey and feedback was provided on any lessons learnt.
- Members requested that the Service Director and Assistant Director, Adults and Safeguarding considers the use of 'dip sampling' by an independent body to assess the effectiveness of the Council's ASC complaints procedure.
- Members noted that improvements had been made following complaints regarding failures to communicate information and asked what the feedback had been on these changes. Officers responded that this was difficult to answer as overall complaint levels had dropped due to the pandemic. Workers had been positive about the changes although further improvements to communications might be required.
- Members asked if the Council had incurred any financial loss as a result of complaints. Officers responded that there was ordinarily no compensation paid until a complaint was escalated to the Local Government Ombudsman (LGO). Out of the two complaints that were upheld by the LGO, one resulted in no compensation being paid and the other resulted in a small payment for undue distress. No substantial sums had been spent on compensation.

ACTIONS AGREED:

The Adults and Communities Scrutiny Committee **RESOLVED** to

1. Note the summary of Adult Social Care complaints and compliments received between 1 April 2019 and 31 March 2020 and the learning and actions taken as a result
2. Request that the Service Director and Assistant Director, Adults and Safeguarding considers the use of 'dip sampling' by an independent body to assess the effectiveness of the Council's ASC complaints procedure.

48. **MONITORING SCRUTINY RECOMMENDATIONS**

The Democratic Services Officer introduced the report which enabled the committee to monitor and track the progress of recommendations made to the Executive or Officers at previous meetings.

It was agreed that the Democratic Services Officer would chase up actions outstanding noted on page 6 of the minutes of the meeting held on 19 January 2021.

ACTIONS AGREED

The Adults and Communities Scrutiny Committee considered the report and **RESOLVED** to:

1. Consider the responses from Cabinet Members and Officers to recommendations made at previous meetings as attached in Appendix 1 to the report.
2. Request that the Democratic Services Officer chases up actions outstanding noted on page 6 of the minutes of the meeting held on 19 January 2021.

49. **FORWARD PLAN OF EXECUTIVE DECISIONS**

The Chairman introduced the report which invited members to consider the most recent version of the Forward Plan of Executive Decisions and identify any relevant items for inclusion within the Committee's work programme or to request further information.

There were no further comments from Members.

ACTIONS AGREED:

The Growth, Environment and Resources Scrutiny Committee **RESOLVED** to consider the current Forward Plan of Executive Decisions.

CHAIRMAN

7pm – 8.54pm

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COMMUNITIES SCRUTINY COMMITTEE	AGENDA ITEM No. 5
5 JULY 2021	PUBLIC REPORT

Report of:	Fiona McMillan, Director of Law and Governance	
Cabinet Member(s) responsible:	Councillor Marco Cereste, Cabinet Member for Digital Services and Transformation	
Contact Officer(s):	David Beauchamp, Democratic Services Officer	Tel. 452508

APPOINTMENT OF CO-OPTED MEMBERS

R E C O M M E N D A T I O N S	
FROM: Director of Law and Governance	Deadline date: N/A
<p>It is recommended that the Communities Scrutiny Committee</p> <ol style="list-style-type: none"> 1. Appoint Parish Councillor Neil Boyce as a non-voting Co-opted Member to represent the rural area for the municipal year 2021/2022. Appointment to be reviewed annually at the beginning of the next municipal year. 2. Appoint Parish Councillor James Hayes as a second non-voting Co-opted Member to represent the rural area for the municipal year 2021/2022 or as the nominated substitute for Neil Boyce should he be appointed as the non-voting Co-opted Member representing the rural area. Appointment to be reviewed annually at the beginning of the next municipal year. 	

1. ORIGIN OF REPORT

1.1 The report is presented to the Committee on behalf of the Director of Law and Governance

2. PURPOSE AND REASON FOR REPORT

2.1 The purpose of this report is to request that the Committee appoint Neil Boyce as a Non-Voting Co-opted Member for the municipal year 2021/22 to the Communities Scrutiny Committee in accordance with Part 3, Section 4 – Overview and Scrutiny Functions:

Paragraph 4.3 The Scrutiny Committees shall be entitled to co-opt, as non-voting members, up to four external representatives or otherwise invite participation from non-members where this is relevant to their work.

And Part 4, Section 8 – Overview and Scrutiny Procedure Rules: Paragraph 3 - CO-OPTED MEMBERS

3.1 As well as any statutory co-opted members, Scrutiny Committees can co-opt up to four non-voting members on to the Committee.

3.2 There must be at least one non-voting position reserved for a Parish Councillor from a rural area with one substitute member. The Parish Council Liaison Committee will decide these.

3.3 A Scrutiny Committee can co-opt a further three members at its discretion. One of these can be a second parish council member identified by the Parish Council Liaison Committee.

- 2.2 The Committee is also requested to consider appointing Parish Councillor James Hayes as a second co-opted member representing the rural area or as a substitute for Neil Boyce.
- 2.3 This report is for Communities Committee to consider under its Terms of Reference No. 4.3 of Part 3, Section 4 – Overview and Scrutiny Functions – Co-optees.

3. **TIMESCALES**

Is this a Major Policy Item/Statutory Plan?	NO	If yes, date for Cabinet meeting	N/A
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4. **BACKGROUND AND KEY ISSUES**

Parish Councillor Co-opted Members

- 4.1 Each Scrutiny committee has the ability to co-opt up to four non-voting co-opted members one of which will be a Parish Councillor representing the rural area to ensure the voice of the rural communities are reflected.

Parish Councillor co-opted members are nominated through a process which is handled by the Think Communities Service area in People and Communities on behalf of the Parish Council Liaison Committee. This is done by sending out an advert and Terms of Reference for each Scrutiny Committee to all Parish Councils asking for expressions of interest for the position. Any expressions of interest received are assessed by the Chair of the Parish Council Liaison for experience and skills and why the candidate wishes to become a co-opted member of a particular scrutiny committee. The final nominations are then put forward to the relevant committee for approval. The Parish Council Liaison has therefore proposed that Parish Councillor Neil Boyce be nominated to represent the rural area on the Communities Scrutiny Committee and that Parish Councillor James Hayes be nominated as a second co-opted member or as a substitute should the Committee decide to only appoint one Parish Councillor co-opted member.

It is therefore proposed that the Committee approve the appointment of Neil Boyce as a Parish Councillor Co-opted Member of this committee to represent the rural area and consider the appointment of James Hayes as a second Parish Councillor Co-opted Member or as a substitute for Neil Boyce for the municipal year 2021/22.

4.2 **NEXT STEPS**

If the Committee agree to appoint the above nominations as co-opted members of the Communities Scrutiny Committee from 5 July 2021, they will be able to attend and take part in all meetings of the Committee and any Task and Finish Groups that the Committee agree that they may be assigned to with no voting rights. If James Hayes is appointed as a substitute he may attend and take part in any meeting when asked to attend as a substitute for Neil Boyce.

5. **CONSULTATION**

- 5.1 None

6. **ANTICIPATED OUTCOMES OR IMPACT**

- 6.1 The inclusion of Co-opted Members will allow the Committee a wider, more diverse input to discussion, drawing on the relevant expertise of the additional members.

7. **REASON FOR THE RECOMMENDATION**

7.1 The recommendations are made to assist the Scrutiny Committee in fulfilling the terms of reference as set out in the constitution Part 3, Section 4 – Overview and Scrutiny Functions:

4.3 The Scrutiny Committees shall be entitled to co-opt, as non-voting members, up to four external representatives or otherwise invite participation from non-members where this is relevant to their work.

8. IMPLICATIONS

Financial Implications

8.1 Co-opted Members will receive a special responsibility allowance of £250 per annum as stated in the Members' Allowances Scheme.

Legal Implications

8.2 Due process has been followed with regards to the appointment of the Co-optees.

Equalities Implications

8.3 Members were keen to ensure that the Committee membership is as inclusive as possible.

Rural Implications

8.4 The appointment of a Parish Councillor as a co-opted member representing the rural area will ensure that the voice of the rural communities are reflected.

9. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

9.1 None.

11. APPENDICES

11.1 None.

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COMMUNITIES SCRUTINY COMMITTEE	AGENDA ITEM No. 6.
5 JULY 2021	PUBLIC REPORT

Report of:	Adrian Chapman, Service Director Communities and Partnerships	
Cabinet Member(s) responsible:	Cllr Steve Allen, Cabinet Member for Housing, Culture and Communities	
Contact Officer(s):	Ian Phillips, Head of Communities and Partnerships Integration Jo Bezant, Prevention and Enforcement Service Manager, Housing	Tel. 07415 881802

Selective Licensing

RECOMMENDATIONS	
FROM: Adrian Chapman, Service Director - Communities and Partnerships	Deadline date: n/a
<p>It is recommended that the Communities Scrutiny Committee:</p> <ol style="list-style-type: none"> 1. Notes the progress made in addressing poor quality housing and associated conditions as a result of the Selective Licensing scheme. 2. Receive a further report outlining the full details of a proposed new Selective Licensing scheme as part of the public consultation, should such an application be justified. 	

1. ORIGIN OF REPORT

1.1 This report is presented at the request of the Scrutiny Committee.

2. PURPOSE AND REASON FOR REPORT

2.1 The Selective Licensing scheme is coming towards the end of its 5-year term and will require a further application to the Secretary of State to continue. This report sets out some of the achievements during the scheme and outlines the next steps for continuing the scheme.

2.2 This report is for the Communities Scrutiny Committee to consider under its Terms of Reference No. 2.1, Functions determined by the Council:

1. Housing need (including homelessness, housing options and selective licensing).

2.4 The Selective Licensing scheme aims to improve the quality of private rented housing within the city through a mixture of advice, guidance and enforcement where required. This directly supports the council's strategic priorities:

- **To keep all our communities safe, cohesive and healthy**
- **To achieve the best health and wellbeing for the city**

3. TIMESCALES

Is this a Major Policy Item/Statutory Plan?	NO	If yes, date for Cabinet meeting	N/A
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4. BACKGROUND AND KEY ISSUES

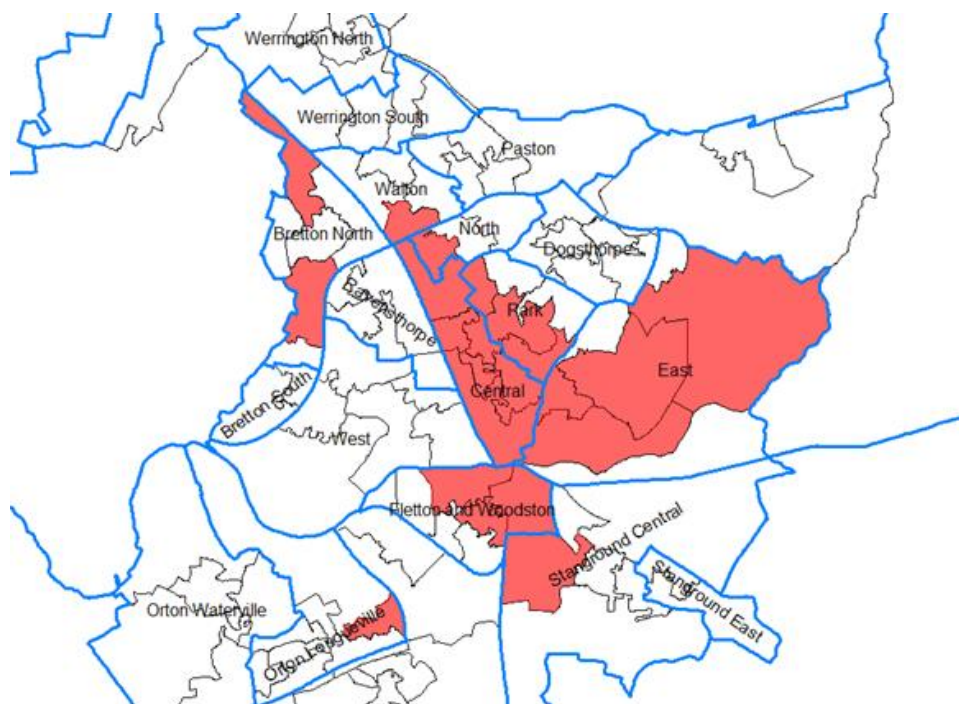
4.1 In 2016, the council gained approval from the Secretary of State to operate a selective licensing scheme to help tackle issues which can be caused as a result of high density private rented housing. The scheme requires all landlords that own private rented homes, within specific areas of the city, to have a licence for each property. In order to obtain a licence, a landlord must meet several criteria and demonstrate that they are a fit and proper person to let their property(ies). It is an offence to rent or manage a property within the designated selective licensing areas without being licenced. Approval was granted for a five-year period expiring in October 2021.

4.2 In order to be considered as an area for Selective Licensing (at the start of the scheme in 2016), an area must have had at least 19% of its housing as private rented stock, and satisfy at least one of the following conditions:

- Low housing demand (or is likely to become such an area)
- A significant and persistent problem caused by anti-social behaviour
- Poor property conditions
- High levels of migration
- High levels of deprivation
- High levels of crime

As a result, only certain parts of the city were able to meet the criteria and are covered by the Selective Licensing scheme (shaded red in the map below). A review of Peterborough's Local Super Output Areas (LSOAs – a term used by the Office of National Statistics to divide the country into geographical areas of around 1500 population) was used to identify the locations that met the scheme criteria.

An [interactive map](#) can be used for further detail or to search for individual properties.



4.3 Upon launching the scheme, the council identified 6205 properties in need of a licence, however this number has grown to over 7600 as further properties have been identified. To date, 6500 licences have been issued, with 660 refused and 202 revoked.

Key achievements from the Selective Licensing scheme since 2016:

- a) 7278 properties have had an initial inspection. Housing defects identified from the inspection were notified to the owners with the opportunity to correct these voluntarily. Many landlords did this and as a result the number of formal actions necessary was greatly reduced from the pre-scheme period.
- b) 227 properties inspected so far have been found to have category one hazards (the most serious level) and formal action taken to address them. There are 551 properties still to inspect that were identified as likely to have category one hazards at the first inspection. Covid restrictions have severely hampered the inspection process which has only just started again. Due to these focused inspections the number of properties within the scheme areas with category one hazards has fallen more significantly than across the rest of the city.
- c) Population estimates from 2013 –2019 (latest data available) shows that Peterborough overall grew by 7%. However, within the scheme areas the population has grown by 12% overall, but with some significant variations within some LSOAs. Central LSOA has grown by 33% and Fletton & Stanground by 40%.
- d) Comparing 2016 to 2020, the number of dwellings in the city has increased by 5% (MHCLG Live Tables). Much of this will be as a result of new build, however as a result of the scheme, the council has identified additional properties that it wasn't previously aware of. One of the unanticipated benefits of the scheme is the additional tax revenue this has brought for the council.
- e) The latest local estimate of 7,600 properties in need of a licence in the Selective Licencing area implies an increase of at least 1,400 private rented dwellings in the Selective Licencing area compared to the number at the start of the scheme.
- f) The number of empty dwellings across the city has remained static at 540, however given the growth in dwellings, the overall percentage has fallen. However, in the scheme area overall, the number of empty dwellings has fallen from 235 to 210.
- g) Anti-social behaviour (ASB) has fallen in Peterborough overall during the last five years by 38% (44.2 cases per 100,000 population down to 25.7 per 100,000). However, ASB incidents in the Selective Licencing area made up 38.6% of all ASB incidents in the city in 2015, and approximately the same figure in 2020 (40.4%). In all but one of the scheme's LSOAs, ASB has reduced over the 5 year period.
- h) Crime overall has increased within Peterborough during the review period moving from 80 incidents per 1000 people to 107 incidents per 1000 people.

4.4

Selective Licensing next steps

4.5

The council will need to reapply for further approval from the Secretary of State in order to continue to run a scheme. As a result, the council is in the process of reviewing all LSOAs to understand where there may have been changes since 2016 and if any areas are now eligible or ineligible based upon the scheme criteria.

4.6

One of the conditions set by Government is that councils must set fees at a level to cover the costs of operating the scheme only. Work is also underway to determine the cost of the fees that will be charged to meet the council's costs should an application be made.

Prior to the council's application to Government, a full public consultation will take place to seek views on a new scheme's criteria, geographic areas, fee levels and licence terms and conditions. Consultation will take place over a 12-week period and will cover the following:

- A letter to each household in the proposed Selective Licensing area/s and adjacent wards outlining the scheme
- Press notice and social media content
- Member briefing pack with full details of the proposed scheme

- Stakeholder engagement with landlords across the city
- Regular online Q&A sessions for the public to ask questions and provide feedback
- Updated website content with a comprehensive Frequently Asked Questions section
- Dedicated email address for the public to contact

A further report to the Communities Scrutiny Committee providing full details of the proposed new scheme and details of the public consultation will be presented later in 2021 as a formal part of the consultation process.

4.7 Housing in Multiple Occupation (HMO's)

Late 2018 saw the government change the definition of a mandatory HMO, removing the criteria on the number of storeys in a building. This means that any dwelling that houses 5 or more people who are not a family, is now a HMO and must be licensed, wherever it is located in our city. This has led to an increase of over 350 new licensed HMOs, of which 150 have are within the current selective licensing areas.

4.8 Research is currently underway to look at whether Town and Country Planning legislation Article 4 directions are needed to control the concentration of HMOs in some parts of the city. Under current planning legislation householders have the right to make alterations to their property without planning permission, called Permitted Development. An Article 4 Direction removes this right, so that certain types of alterations will require planning permission. A desktop study has suggested there may be around 450 unlicensed HMOs across the city, and a physical check to verify these is underway. The project is being run by the planning department with assistance from the Housing Enforcement team.

4.9 Housing Enforcement has been heavily involved in supporting the covid work undertaken by the council with the majority of the team being redeployed into a variety of roles for much of the last 12 months. Inspections and enforcement work have been radically reduced in line with the Government guidance for both safety reasons and to support the council's covid work during this time. Over the past 18 months landlords and agents have largely been co-operative with requests for repairs and there is little evidence to suggest that illegal evictions have been undertaken during covid.

5. CONSULTATION

5.1 As outlined above, a full public consultation will take place regarding the proposed new scheme.

6. ANTICIPATED OUTCOMES OR IMPACT

6.1 Selective Licensing schemes will help to improve the standard of private rented housing in the city helping to provide safe and warm homes for residents. This in turn will keep people safe and help to address underlying conditions that can lead to poor mental or physical health.

7. REASON FOR THE RECOMMENDATION

7.1 Proposals for a new Selective Licensing scheme are due to be submitted to Government later in 2021/22 and will include the outcome of the public consultation event. Full scrutiny of these proposals prior to the application being submitted will help to ensure that the scheme is transparent, fair and can meet the councils' objectives of protecting residents.

8. ALTERNATIVE OPTIONS CONSIDERED

8.1 To cease operating the Selective Licensing scheme once approval from Government ends. This option has been rejected as it will likely lead to a deterioration of housing conditions and poorer outcomes for tenants.

9. IMPLICATIONS

Financial Implications

- 9.1 None at this stage, however the new scheme will require additional staffing and operation costs which will be met from the fees introduced. It should be noted that councils are not permitted to charge fees in excess of the costs associated with running the scheme.

Legal Implications

- 9.2 The council operates the Selective Licensing Scheme as set out in the Housing Act 2004 and following approval from the Secretary of State.

Equalities Implications

- 9.3 None identified.

Rural Implications

- 9.4 n/a

Carbon Impact Assessment

- 9.5 The Selective Licensing Scheme helps to modernise and improve housing standards in the city. Where housing does not meet acceptable standards, landlords are required to make improvements which may lead to greater energy efficiency outcomes.

10. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

- 10.1 None

11. APPENDICES

- 11.1 None

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COMMUNITIES SCRUTINY COMMITTEE	AGENDA ITEM No. 7
5 July 2021	PUBLIC REPORT

Report of:	Adrian Chapman, Service Director – Communities and Partnerships	
Cabinet Member(s) responsible:	Cllr Steve Allen, Cabinet Member for Housing, Culture and Communities	
Contact Officer(s):	Jamie Fenton, Partnership Manager	Tel. 07976 382756

Peterborough Cultural Strategy

RECOMMENDATIONS	
FROM: Adrian Chapman, Service Director, Communities and Partnerships	Deadline date: N/A
<p>It is recommended that the Communities Scrutiny Committee:</p> <ol style="list-style-type: none"> 1. Notes and comments on the overall approach being taken to the development of, and the significance of, the new Culture Strategy for Peterborough 2. Scrutinises the Vision and Values document 3. Scrutinises the emerging recommendations 	

1. ORIGIN OF REPORT

1.1 This report is presented at the request of the Scrutiny Committee.

2. PURPOSE AND REASON FOR REPORT

2.1 During the previous municipal year, the Committee received reports on the work in train to develop a new, ambitious, and long-term culture strategy for Peterborough. This work is vital to establish a solid foundation to best support our arts, culture, and heritage sector especially in the context of recovery from the pandemic. This report provides the latest opportunity for the Committee to help shape the strategy, ahead of it being presented in its full and final draft at the September meeting.

2.2 This report is for the Adults and Health Scrutiny Committee to consider under its Terms of Reference Part 3, Section 4 - Overview and Scrutiny Functions, paragraph No. 2.1 Functions determined by Council:

- 6. Library, Arts and Museums
- 7. Tourism, Culture & Recreation

2.3 The new Culture Strategy will support all of the council's corporate priorities, A strong and ambitious culture offer will drive inward investment, increase visitor numbers, and support the broader local economy through additional spend. A vibrant culture sector will also help to increase the availability of new jobs. Culture can also be a powerful tool to bring communities together, and to support the overall health and wellbeing of our population.

3. TIMESCALES

Is this a Major Policy Item/Statutory Plan?	YES		
Date for relevant Council meeting if applicable	8 December 2021	If yes, date for Cabinet meeting	15/11/21

4. BACKGROUND AND KEY ISSUES

4.1 As previously reported to this Committee, a partnership task and finish group is overseeing the development of a Cultural Strategy for Peterborough, with its work divided into three phases:

Phase 1: preparation of a Vision and Values document

Phase 2: open consultation leading to a set of emerging recommendations

Phase 3: targeted exploration of specific issues to create a final set of recommendations

4.2 The process is now in Phase 3, with specific attention being paid to:

- The views of young people through a set of ten workshops being delivered between a local young poet and PHACE (Peterborough's cultural partnership for children and young people)
- Five artist commissions aimed at investigating, in creative and reflective ways, how people might be more engaged with culture as makers and audiences
- Targeted discussions with heritage partners
- Developing marketing relationships, especially with Visit Peterborough

4.3 All of these processes, intended to complete during August, have a strong focus both on delivery and leadership. It is clear from Phase 2 that Peterborough needs robust, resilient, and transparent cultural leadership, strong partnerships that are not dependent on individuals but can carry forward the work of building Peterborough's cultural offer. Inclusiveness and profile are crucial, especially if the area is to mount a credible bid for a City of Culture title.

4.4 Members may wish to note that the Cultural Strategy is a key driver behind the developing proposals for an animation and cultural programme in the City Centre as part of Welcome Back.

4.5 Included at appendices 1 and 2 are the final vision and values document, and the initial emerging recommendations from work to date, and Members are asked to scrutinise their contents.

5. CONSULTATION

5.1 There has been and continues to be substantial consultation across a wide range of groups and organisations in Peterborough.

6. ANTICIPATED OUTCOMES OR IMPACT

6.1 It is intended to bring the final stage recommendations to this Committee at its meeting of 28 September, prior to the Cabinet of 15 November before taking the Strategy, as a major policy, to Council in December. Even before that date, the task and finish group anticipate significant steps in establishing a resilient leadership model for culture and a clear roadmap for the future. In the overall picture, as set out in the Strategy's vision, the aim over 10 years is to create and promote a cultural life which is connected, joyful, exciting, and investable, building on the unique aspects of Peterborough.

7. REASON FOR THE RECOMMENDATION

7.1 To create a Cultural Strategy which improves people's lives, encourages investment in the City and supports the economy.

8. ALTERNATIVE OPTIONS CONSIDERED

- 8.1 Peterborough could decide not to build its cultural offer, or to do so in an ad hoc fashion. It is the strong advice of funders (e.g. Arts Council) and stakeholders, and the clear ambition of cultural practitioners, that there should be a more strategic approach.

9. IMPLICATIONS

Financial Implications

- 9.1 The ultimate Strategy may include considering financial implications, but there are none at this stage.

Legal Implications

- 9.2 None have yet been identified.

Equalities Implications

- 9.3 Inclusion and connectivity are core values of the Cultural Strategy. Young people (under 25) have been placed at the heart of the Strategy, because of the feedback we have relating to the longstanding cultural deficit for them in Peterborough and particularly the impact of the pandemic. The task and finish group has particularly recognised the impact of the Black Lives Matter campaigns and related movements for racial justice, and these issues have been strongly articulated by consultees. These priorities, which are not exclusive, have shaped emerging recommendations about participation and leadership.

Rural Implications

- 9.4 Several rural organisations have been consulted. Access to and protection of heritage, and issues associated with this in the countryside, have been particularly important.

10. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

- 10.1 None

11. APPENDICES

- 11.1 Appendix 1: Cultural Strategy Vision & Values (Final)
Appendix 2: Cultural Strategy Initial Emerging Recommendations April 2021

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PETERBOROUGH'S CULTURE WELCOMES ALL!

'It is going to require **cultural** work to get people to listen to each other, think more critically and evaluate information'

Barack Obama November 2020

- **Connected** – communities, artists, businesses and institutions coming together to make great work
- **Open** – welcoming to residents and visitors, audiences and investors, Peterborough is growing bigger and better every day
- **Mixed** - a diverse and vibrant place where cultures and communities inspire each other, and a young population filled with energy is ambitious for themselves and the city
- **Exciting** – with something unique to be found in every corner, cultural adventures are everywhere.

CULTURE is

- ARTS
- FAITH
- CHANGE
- HERITAGE
- LEARNING
- MULTIPLICITY
- CONNECTIONS
- TRANSFORMATION
- EVERYWHERE
- FOR EVERYONE

VISION BY 2030

PETERBOROUGH'S TRANSFORMED CULTURAL SCENE will be renowned for

- Its **collective ambition** to make Peterborough a better place for everyone living working or visiting, with culture at its heart
- The breadth and **diversity of its cultural life**, driven by its amazing range of communities and its young population
- Boundless **creative energy** and innovation supporting the city's growth
- Its outward-looking and **amazing range** of cultural activities
- Peterborough people **working together** and doing great things
- An **astounding heritage** accessible to everyone
- People who **make and learn** throughout their lives
- People loving **the environment** and embedding nature in their way of life

CULTURE IS BUILT ON PETERBOROUGH'S VALUES: working towards a **connected** place where

*Culture will transform
Peterborough, if its people can
imagine such a change*

- **Creativity** is for everyone, part of a better future and present happiness
- People **care** about each other and work together for a city everyone wants to live and work in
- Residents and visitors alike celebrate the **diverse communities** and cultures which make it so unique
- Culture and art are **everywhere**, from villages to the city centre, and from great venues to the smallest parks
- Everyone treasures the **environment** and wishes to enhance it for future generations
- The economy adds **value** to the region and the country with creativity and high productivity
- **Investment** in culture – in people, organisations and places - supports an improved quality of life for everyone

WHY NOW?

There will never be a better moment for a strategic rethink.

- **Appetite for change:** Climate Strikes and Black Lives Matter movements show people want more and want better. Young people are leading the way. The plans to build bigger and better are taking off.
- **Pandemic:** people want to come together now and take the chance for change. Will there be another Roaring Twenties? How does Peterborough take this chance? This time, can its leaders use that energy and demand to build cultural participation, grow audiences, encourage creative skills and give the place a better profile?
- **Growth & Regeneration:** fast change is a real opportunity. Public and private investors want Peterborough to thrive, but it needs to avoid repeating historic mistakes of division, fossil fuel dependence and limited ambition
- **Cultural recovery & a stronger, more resilient Peterborough:** Support to practitioners, venues and partnerships to build back better. Important investments in the cultural assets of the city such as the Vine and Flag Fen museum – and in the Stadium as an events venue.
- **Vivacity:** those assets have returned to the Council to review and reshape their use. How does that sit with other cultural assets, the Council's own plans, and people's ambitions?

TIMETABLE to the CULTURAL STRATEGY

End 2020

- this Vision & Values document agreed in principle as the foundation of the Cultural Strategy; Consultation begun with practitioners, communities, institutions; cultural leadership reflective and growing

To end April 2021

- Consultation continues with stakeholders & communities; gap analysis clear; business plans for PCC assets underway including use of ACE funding; leadership continues to develop and diversify
- Strategy agreed by Council for engagement and enhancement with communities, including clear milestones linked to growth plans, and a core approach to co-commissioning across diverse communities

To end July 2021

- Commissions and artist led engagement leading to final agreement of process and commissioning strategy
- Alignment with business plans and long-term models for PCC assets
- Robust cultural leadership in place and able to grow and extend over the life of the Strategy
- Change measures agreed, so that everyone can see the Strategy is fulfilling its ambitions

PIXELS: WHAT ARE THE ELEMENTS OF OUR APPROACH?

PLACES

- INFRASTRUCTURE and ASSETS
- HERITAGE AND THE FUTURE
- ENVIRONMENT
- ADAPTABILITY & RESILIENCE

MISSION

- VISION
- CULTURAL OFFER
- EMPOWERMENT
- ATTRACTING INVESTMENT
- DRIVING CHANGE IN KEY ORGANISATIONS
- SYNERGY and JOINED UP STRATEGIES

MONEY

- REVENUE
- INVESTMENT
- GROWTH
- ECONOMY

CONNECTION

- DIVERSITY & INCLUSION
- NETWORKS
- PARTNERSHIPS
- SYSTEMS

PEOPLE

- COMMUNITIES
- AUDIENCES
- PRACTITIONERS
- LEARNING



PIXELS: THE MISSION

- **MISSION:** culture which **transforms lives** and underpins cohesion, quality and prosperity in Peterborough
- **CULTURAL OFFER:** a rich, confident, accessible range of opportunities to enjoy and make work that attracts residents and visitors and grows everyone's confidence and capacity
- **EMPOWERMENT:** creation and programming which collaborates with and includes people; encouraging innovation, risk and resilience; a cultural offer which resonate with communities and opens new doors
- **ATTRACTING INVESTMENT:** private and public investors see Peterborough as an exciting place in which to develop new opportunities and bring funds here over the long term; a place which gives good returns
- **DRIVING CHANGE IN KEY ORGANISATIONS:** how do the big players (not only in 'culture' but all of them) communicate, commission and partner better across the collective system which supports and improves the city?
- **SYNERGY AND JOINED UP STRATEGIES:** culture working with all the other important elements of Peterborough's development, and the cultural organisations themselves working together for the future; building resilience so culture supports and enables people at all stages of their lives.

PIXELS: IT'S ALL ABOUT PEOPLE



PIXELS: CULTURE IS BUILT ON CONNECTION

- So many languages, experiences, journeys and histories are interwoven into Peterborough: its culture is made by and **CELEBRATES** them all
- **CONNECTING** between different communities – whether ethnicity, age, sexuality, faith or geography – is where Peterborough does culture best
- **NETWORKS** are fundamental to success - between communities, practitioners, funders and investors, venues and audiences
- **PARTNERSHIPS** which work across sectors and divisions drive cultural success: in turn shared experiences support successful partnerships
- **SYSTEMS** support practitioners and organisations to do better work, so they can collaborate and innovate together
- **GEOGRAPHY** is strength: Peterborough is a place where highways, rail and water connect people together



PIXELS: PLACE MATTERS

- **INFRASTRUCTURE and ASSETS:** making the most of buildings, landscapes and digital assets in Peterborough to enhance its identity, for new collaborations and exciting work
- **HERITAGE AND THE FUTURE :** building on the extraordinary physical history and the rich past of migration and development, to shape great times to come
- **ENVIRONMENT:** celebrating Peterborough's open spaces and beautiful buildings, working towards net zero by 2030 and building the ecology into everything we do
- **ADAPTATION & RESILIENCE:** will be fundamental for the environment *and* for people in the future; culture will bring the learning together including the caring and strength shown through the pandemic

PIXELS: MAKING MONEY WORK FOR CHANGE

- **REVENUE** – maximising all funding, whether commercial, philanthropic or commercial to make the most of our people, assets and opportunities, seeking to make practitioners and venues secure for the future
- **INVESTMENT** – seeking and winning investment to grow our cultural infrastructure and systems, and constantly improve our offer – and using culture to attract investors in all sectors
- **GROWTH** – creating opportunities for the creative community to grow, to build their learning, test new ideas, take risks and produce new work - and culture an integral part of the city's rapid changes ahead
- **ECONOMY** - using creativity and innovation to build a stronger economy where higher value opportunities are open to everyone
- **ENVIRONMENT** – ensuring money spent on combating the climate emergency and improving Peterborough's natural world is aligned to the cultural ambitions

Context matters:

- Huge uncertainty for everyone
- Challenges to all funding and investment
- Increasing unemployment, and
- Poverty and inequality are embedded in Peterborough
- Culture must enable necessary change

15 LESSONS WE HAVE LEARNT IN THE LAST 10 YEARS

- **Young people** do not feel there is anywhere for them
- **Engagement** works when people make the commissioning decisions: communities want to see what they chose, not what someone else chose for them
- It takes a city to make a culture: not putting one organisation/approach first but **partners** working together, understanding there is room for all, and how everyone's work adds to the vision
- You won't get **everyone** to everything but you can work with specific groups
- **Learning from practice** and reflective evaluation are a strength to build on, especially with practitioners
- Building **talent** makes a difference for the city and specific audiences: it is hard but central to keep building new practitioners
- **Hyper-locality** really matters, especially in Peterborough; programming must be strongly grounded in the reality of the city to resonate with its people – while communities are generous and open to possibility
- **Events outside** are popular, match environmental commitments and make the most of all the green spaces
- Audiences in with lesser engagement in Peterborough are very **cost-conscious**
- Recent activities have been more successful at reaching people who do not normally come to events but there is still a long way to go in building long-term, **diverse** audiences and practitioners
- There is a big **untapped audience/market** across communities, with young people and in different places
- Just talking to 'the usual suspects' does not create **diverse cultural leadership**, whether in terms of race or age – despite the young, diverse population of the city
- Engagement and empowerment activities are **not commercially viable**; though they make some income but will rely on some
- Building a 'cultural infrastructure' takes a **long time**: while the practitioner base is growing (eg more applications for grants, successful recurring events in some art forms) local producers and leaders are still in short supply
- Its crucial to make **deliverable promises** and deliver on them, to support ambition and manage expectation

Time for Peterborough to punch its weight?

Change is possible

- 48% of Peterborough are in the typically lowest engaged audience segments but in 2019 were 54% of Peterborough Presents audience, up **33%** from programme start in 2015
- New audiences are very positive about their experiences and see the work as 'good for Peterborough'
- Location, investment, heritage, diversity, youth, new/untapped audiences are all enormous opportunities if the city's leadership pulls together



A key feature of the strategy to come should be to further improve these numbers and to see culture at the heart of the success of the growth and change coming in the 2020's

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**PETERBOROUGH CULTURAL STRATEGY GROUP
APRIL 2021
EMERGING RECOMMENDATIONS**

Some key messages:

These are my people and I live here now

Courage, confidence and curiosity are necessary to creative work

Build a sector which is fit for purpose

Explore the Peterborough which is resilient, appreciative and understanding

'Twenty-first century literacies': interpersonal skills, synthesising skills (eg offering critique and being creative); organising skills for group work, and collaboration and peer review' are all enhanced by culture.

Acronyms (at this stage)

BID	Business Improvement District, Peterborough Positive
CB	Culture Board / Culture Action Group – or whatever we end up calling it (see MS2)
CCP	City Culture Peterborough
CF	Culture Forum
CLF	City Leadership Forum
CPCA	Cambridgeshire & Peterborough Combined Authority
CSG	Culture Steering Group
DMO	destination management organisation, which does not currently exist – used here as short hand for proto-version eg with VP/OP and BID
JCCP	John Clare Countryside Project
OP	Opportunity Peterborough
PCC	Peterborough City Council
STF	Stronger Towns Fund Board
VP	Visit Peterborough

Shaded recommendations are about programming cultural events and activities.

***Note: these recommendations are for discussion and better understanding during May and June.
They are not final. They have come from the extensive discussions held in Phase 2.***



Mission: vision, cultural offer, empowerment, attracting investment, driving change in key organisations, synergy and joined up strategies

Ref	Recommendation	Lead?	Timetable?	Comments
MS1	Formalise and profile the connected, mixed, open and exciting culture and associated vision set out in the slide deck	CB/CSG/PCC	As part of final strategy	Will need testing with council post election. Biggest addition from consultation would be <i>joy</i> .
MS2/PP1	Develop collaborative, inclusive, resilient cultural leadership for Peterborough which can drive and enable the vision for Peterborough 2030 and models the kind of culture we wish to grow	CB/CLF	Firm recommendations and process by July	Create a single, shared view about the importance of culture and heritage. This 'leadership' connected to programming, to city leadership, to young people and diverse communities, with strong practitioner input, is what we are calling the 'Culture Board'.
MS3	Create a Peterborough way of doing culture – which we do together	CB	Ongoing	Build on the artist led programmes and ambitions to see mixed and shared events. Peterborough has a distinctive 'doing it ourselves' approach to culture, a great strength.
Programming (NB: all programming recommendations throughout the document are shaded.)				
MS4	Ensure the Year of Recovery showcases culture in Peterborough and is led by practitioners and communities	CLF/BID/CB	Immediate	This is an important opportunity to ensure programming and animation of public spaces learns the lessons already from the Strategy.
MS5	Programme/invite/create/prioritise events/exhibitions which <i>mix and combine</i> cultures, and enable people to learn about each other	All organisations, inc CCP, other venues etc	Ongoing	This is a strong ambition from young people across discussions and the online survey and might be seen as especially important in heritage related activities.
MS6	Use those artist-led programmes which have had strength to grow opportunities for audiences, practitioners and investors.	CB/ leaders of those programmes and events	Ongoing	Spoken word events, community festivals, Open Studios are important examples of the Peterborough approach to be facilitated in the future.
Tell Peterborough's stories: Build the Future now				
MS7	Build on the strength of Peterborough's <i>heritage</i> – with specific action plan and recommendations to come.	CB / heritage attractions (tangible and intangible)	Ongoing	Further discussions to come in Phase 3; use eg John Clare, Cathedral, Jurassic collection, Must Farm & Flag Fen, migration stories and global connections. Work together to promote the jewels in the crown.

Mission: vision, cultural offer, empowerment, attracting investment, driving change in key organisations, synergy and joined up strategies

Ref	Recommendation	Lead?	Timetable?	Comments
MS8	Use the programme of festivals collectively to publicise the stories of Peterborough across the year	CB/DMO/festivals	Ongoing as festivals begin again	If brought into one calendar they could be cross-promoted as one story. (Also see C1)
MS9	Have measurable (but not over-measured) outcomes eg improved press coverage, footfall at profiled attractions, improved satisfaction of young people with events, traffic to signposting websites, more vibrant (eg banners for events) city centre and gateways, environmental/climate justice impact.	CB (in close liaison with CLF)	Ongoing	Make these measures, targets and annual results public.
MS10	Network with other similar places to both learn and maximise collaboration, eg re-join Key Cities, Global Cultural Districts Network, and feed into other networks eg around transport/logistics, sustainability, community/global links.	CB/CLF	Ongoing	Many consultees talked about the need to turn thinking outwards and learn from elsewhere, as well as the benefits for Peterborough's diversity in its global connections.
MS11	Use twinning opportunities through Peterborough's many communities, from Pakistan to Poland, to enable cultural exchange	CB/CLF. Community leaders	Ongoing	
<i>Be future ready</i>				
MS12	Link the artist-led programmes and community heritage with the writing and other cultural-related courses at FE and HE institutions to improve both the talent pipeline and improve the student stick rate long term.	CB/CF/ educational institutions	Ongoing from 2022	Would benefit students, practitioners and audiences as well as helping the area profile.
MS13	Acknowledge, display, keep revisiting shared objectives to see a thriving Peterborough,	CB	Ongoing	Should not be something that bogs people down: build on the unanimity of views expressed in Phase 2



Mission: vision, cultural offer, empowerment, attracting investment, driving change in key organisations, synergy and joined up strategies				
Ref	Recommendation	Lead?	Timetable?	Comments
	build connection and joy and celebrating a resilient, diverse cultural life.			
MS14	Review and refresh this strategy with a light touch yearly and robust engagement with public sector asset review in 2024. Timetable a complete overhaul in 2026, at the half way point: it must accommodate change as Peterborough develops.	CB	From 2022	Ensure the strategy can evolve as more diverse voices involved, real life happens, and learning improves. (ie do not be straitjacketed by the thinking of 2021 in 2025!)
MS15	Decide whether to create a Cultural Compact or another form of cultural leadership agreement	City Leadership Forum/CSG/PCC	By March 22, poss sooner if £££ attached	Strong recommendation of Culture Cities Enquiry & Recovery reports. But may be an exclusionary vision in PBO context? Relate to thinking about future leadership.



Connections: diversity and inclusion, networks, partnerships, systems

Ref	Recommendation	Lead?	Timetable	Comments
<i>Networks</i>				
C1	Create a combined calendar stretching 18 months to 2 years ahead (minimum). <i>Share this</i> with partners – so eg students can prepare and use in curriculum, destination marketing can agree partnerships and ticket deals, sponsorship opportunities can be maximised etc.	CB/DMO	Start now	Some work has already begun between theatres but needs to be formalised, and shared much more widely. This is a cornerstone of future improvement as well as practice for more profound collaboration.
C2	Allow for themes – eg make April Earth month – so people can respond to them in making work and programming	CB/DMO	Sept 21	Enables strong marketing and collaboration. Encourage coalescence.
C3	Build on and use existing <i>projects</i> which can be delivered (see PP2) to build confidence and joint working. Support Quick Wins	CB/Project owners	Ongoing	Eg the Countryside Trails are ready to go. Promote into city communities (esp ethnic minority communities) to build on nature connections, mental health etc.
C4	Build on and use existing, strong networks which disseminate information, opportunities, invitations etc – eg education (college, schools), communities of faith.	All	Ongoing	Important lesson from Phase 2: this is where people seem to have got information on which they took part.
C5	Encourage and develop networks of creative, cultural and innovative enterprises within Peterborough and across the area (also see Place)	CF/CB – also OP	Ongoing	To share professional expertise and support joint investment into shared infrastructure – while building on existing structures such as CF, and work of groups such as Metal.
C6	Value what people say and act on it: enable honoraria payment for people (especially freelancers etc not paid to be in meetings) to participate in leadership development, policy creation etc.	CB/STF/CLF	Ongoing but start now	Non-payment only means that you either donate time, or you are only in the room if already paid to be there and therefore with capacity in the existing systems. (This issue often raised by people of colour in Peterborough and beyond.) A key part of multiplying leadership.



Connections: diversity and inclusion, networks, partnerships, systems

Ref	Recommendation	Lead?	Timetable	Comments
<i>Progression</i>				
C7	Share information, eg audience data: combine cultural learning through eg Cultural Forum and Board – make it an explicit and declared objective and process. Aim to have shared, audience focused marketing by 2026	CB	Start asap. 2026 (half way mark) key objective	Share learning from specific events as well as broader information: which communities (age, geography, ethnicity) come to see what, feedback on what/why/where is ‘not for me’. Everyone’s objective is to ‘grow the market’ (ie audiences) and rather than see this as competitive disadvantage, collaborate for the whole infrastructure to grow.
C8	Link cultural institutions and activities to educational institutions (esp HE/FE) to show students progression opportunities that keep them working within Peterborough, including eg re-enactment at Flag Fen for archaeology students	Colleges, universities, key cultural institutions	From Sept 21	Note ongoing level of courses supplied by Peterborough College as well as arrival of ARU. Also note importance of linking Cathedral choir to Music Hub etc: needs to be properly encouraged by institutional leadership.
C9	Bring HE/FE together to promote stickiness of Peterborough for new and graduating students (connects to MY1 in long run)	Colleges/ universities/ CB	From Sept 21	Student stick rate a reasonable proxy for cultural vibrancy!
<i>Diversity</i>				
C10	Ensure promotions, including for audition calls, reflect diversity in Peterborough. Use diversity as something to celebrate – in pictures promoting Peterborough as much as growing markets.	All – esp commissioning bodies, DMO, OP	Ongoing	Specific point made by a number of younger BAME people.
C11	Recognise that Peterborough has a strong market in some less-recognised arenas (Polish rappers, Lithuanian film) and build on that.	All	Ongoing	Already exists and could be better promoted.
C12	Cultural bodies to establish diversity targets for their boards and leadership teams, reflecting local demographics and each organisation’s purpose. Progress against targets should be published by each organisation.	All	Ongoing but start now	Begins with modelling diverse leadership coming out of this Strategy. Recognise that ‘boards’ are easier to reshape than ‘leadership teams’ because most cultural organisations are very small employers with slow turnover..



Connections: diversity and inclusion, networks, partnerships, systems				
Ref	Recommendation	Lead?	Timetable	Comments
C13	Encourage a radically inclusive approach to event invitations (eg private views) to build up a dense network of less formal connections.	All, especially venues & event producers	Ongoing but start now	Not hard but important. Educate leaders not to patronise & understand role of art. Enable 'outsiders' to join networks. Widen participation and audiences. Build pride. (Also recognise that not going to something is not necessarily a rejection)



Money: revenue, investment, growth, economy				
Ref	Recommendation	Lead?	Timetable?	Comments
<i>Building markets together</i>				
MY1	Have a combined, *professional*, approach to promoting Peterborough’s attractions to encourage people to live, work, visit, study and invest here. Have a Front of House (online and in real world) which actively promotes and sells diverse artists’ work from within the City (which used to happen.)	DMO/ OP	Get started as soon as possible	This will be an evolving ‘thing’ but should be both digital as well as highly visual. <i>This is the single most commonly shared ambition</i> which comes across (unprompted) from discussions and surveys in Phase 2. (One measure would be increased pride in Peterborough from local people.)
MY2	Use the money spent by individual organisations on marketing more smartly through collaboration to grow both impact and investment	All/OP/ DMO	Agree a way forward by July 21	Links to improving Peterborough’s image as a place to live/work/invest/study and to <i>recovery</i> over first year to three years of this Strategy.
MY3	Create an ecology of leadership across all cultural sectors – ensuring all are related to the Culture Board (see MS2)	All/CB	In Phase 3 and beyond	Recognise that there will never be a totally non-subsidised cultural ecology – to drive new markets and new work.
MY4	Involve businesses (non-cultural) better in building the cultural life and attractiveness of Peterborough. Don’t see them only as sponsors/investors but beneficiaries of a stronger talent pool, better profile etc.	OP/CB /CLF	In Phase 3 and beyond	Currently direct engagement is limited despite need to attract talent, grow student bodies etc
MY5	Join up culture communication between agencies, city leadership etc – both for marketing but also shared messaging on events, priorities etc: make Peterborough investable through unified presentation in key circles	CLF/OP /CB	In Phase 3 and beyond	Peterborough tends to talk itself down, and leaders sometimes give fragmented messages in response. Key institutions and individuals need to agree the messaging and stick to it to improve the area’s profile and attract funding/investment
<i>Stimulate demand</i>				
MY6	Create and use joined up offers to attract audiences eg for students, eg with food partners	DMO/ CB	By 2030	Grow the ‘hospitality of the offer’ and take the chance to innovate. Connect to the programming proposals and who gets to make programming decisions.
MY7	Use data to co-design offers and share risk. Research what is working elsewhere.	CB/all	Immediate	Eg swimming pools have good data.

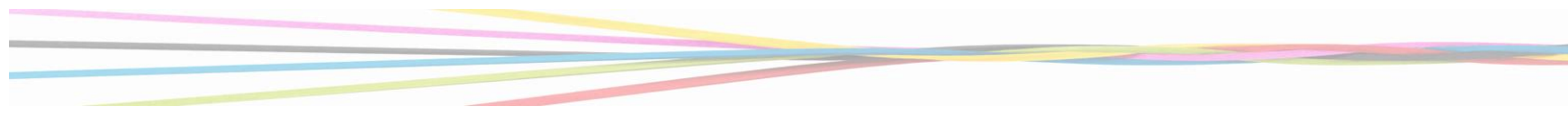


Money: revenue, investment, growth, economy

Ref	Recommendation	Lead?	Timetable?	Comments
MY8	Acknowledge and cater to the value to schools of a joined up offer – with the choice to decide what you see.	CB/ Phace	Sept 21	Grows many opportunities
<i>Attract investment</i>				
MY9	Collaborate for cultural investment: expand opportunities for <i>enterprise development in cultural organisations</i> eg through targeted funding, creating workshop space on flexible, favourable terms, pop-up galleries for intangible heritage.	CPCA/ STFB / BID/ PCC	Ongoing	Consider in new development, including eg live work opportunities in city centre; relate to empty shop use (see PL1); requires acknowledging the need to formally support to Creative and Cultural Industries (CCI) sector through recovery and Brexit challenges.
MY10	Create capital and seed-corn revenue funds for small scale investment to enable <i>repurposing of underutilised buildings and public spaces</i> for cultural activity as part of recovery and re-establishing city and district centres	CPCA / PCC/ BID	From September 21?	Each grant, eg to have a shop window, install better lighting etc need not be great. Key to rebuilding economy
MY11	Fully <i>understand and share funder priorities</i> from all sectors so that practitioners, curators, owners and commissioners can understand requirements and those funders can see how their priorities are linked to other investments	CB/PC C/ACE	Ongoing from June 21	Public sector funds will become even more constrained and tightly focused but are crucial leverage in other relationships. Peterborough does not access enough private and philanthropic funding for the opportunities in the area.
MY12	Develop funding streams for culture which show how activities <i>promote both skills and inclusion</i> in many different ways	CF/CB	Ongoing	Culture is a route to solutions in these areas, not a nice -to-have afterthought; practitioners and funders need to collaborate to demonstrate this impact
MY13	Consider a <i>City-wide Corporate Cultural Venture fund</i> to increase the supply of repayable finance for the heritage, cultural and creative sectors, with mentoring support from corporate investors.	CB/STF	From 2022	Target the smaller entrepreneurs and practitioners with an emphasis on growing the CCI sector within Peterborough
MY14	Identify and <i>secure multi-year funding</i> for (suggested order of priority) <ul style="list-style-type: none"> the cultural enablers/provocateurs/development cadre (PP1) effective joint marketing and comms (C1, MY1) payment for participation (most of the people and connection recommendations rely on this) 	CSG/ CB – with collab- oration from PCC/	Ongoing from April 2021	This is a blended offer, across all sectors, enabling much bigger markets while requiring some risk. Discussions required with BID, other businesses and sponsors about how to make all this happen. This is an investment in the cultural capital of Peterborough then (exc Heritage Festival & costs of



Money: revenue, investment, growth, economy				
Ref	Recommendation	Lead?	Timetable?	Comments
	<ul style="list-style-type: none">enabling commissioning which supports the ambitions for a café culture (PL1)re-create the Heritage Festival on a broader canvas (see PL6)	CCP/ BID/ STF		posts for display) some £250-300K a year over 10 years would make an enormous difference. Some elements will leverage additional funding more easily than others.



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Places: infrastructure and assets, heritage and the future, environment, adaptability and resilience				
Ref	Recommendation	Lead?	Timetable?	Comments
<i>Public spaces</i>				
PL1	Use the growing cultural infrastructure to lead on animating public spaces during the Year of Recovery to promote the Peterborough offer and help reinvigorate the local economy	BID/CPCA/CSG /CB	Immediate (from 12 April 21)	Work using the principles in this Strategy – inclusive, connected joyful – to demonstrate the many different possibilities.
PL2	Use streets and squares, empty shops and windows to promote culture alongside cafes – using local performers as much as possible	BID, town centre management	Immediate	Encourage people into safe mingling & spending some money in cafes etc, outdoors, with a cultural element. Programme paid, professional singers, jugglers, street artists. (overlaps with PL6 but more about performance in public space)
PL3	Do stuff <i>locally</i> : use culture as a way to connect local neighbourhoods and streets (as well as central and whole-PBO); work in specific areas to build new audiences and participation through hyper-local and co-curated work.	All commissioners and venue managers	Ongoing	Particularly emphasised by young people and people with disabilities: seen by both as part of learning from and legacy of lockdown. The experience of Peterborough Presents alongside eg Peterborough Citizens demonstrate the appetite is there but it must show real change.
PL4	Make more of the rural parts of Peterborough, to promote access: encourage better education in outside activities, from birdwatching to leaving no trace, in partnership with landowners etc and promote countryside access	JCCP/CB/NPT		Target communities who are less active and feel less welcome in natural environments (eg as reported by some black and minority ethnic communities), for both mental health and wider cultural opportunities
PL5	Encourage a clearer programme of <i>festivals</i> (often but not always outdoors) so that that happen anyway can flourish through promotion and new ones can grow.	DMO/CB	From September 21	Connect to MS8
PL6	Reimagine and recreate the Heritage Festival – using all of Peterborough, curated collectively and celebrating all communities	CB/heritage sector partners/community leaders	Aim for June 2022 for first new one	Frequently mentioned in survey and consultation with request for wider canvas; work already beginning on this front.



Places: infrastructure and assets, heritage and the future, environment, adaptability and resilience

Ref	Recommendation	Lead?	Timetable?	Comments
<i>Climate Emergency</i>				
PL7	Consider whether to sign up to Culture Declares Emergency, whether collectively, as separate organisations or as individuals, focusing on challenges to the cultural sector in the city.	CB/PCC/all	September 21	Would connect to a network of environmentally active practitioners. (see https://www.culturedeclares.org/resources/why-declare-why-culture)
PL8	Work with Julie's Bicycle to ensure the impact measures for this Strategy (see MS9) reflect climate interventions	CB/all	July 21	Use work already underway in Peterborough and beyond. (Connects to MS9)
PL9	Promote green/climate aware programming by commissioners and venues eg through climate month (April), also supporting accelerating changes in behaviour	All	Ongoing	Consider how artists work, the links between climate emergency and social justice, travel and other emission impacts.
PL10	Promote net zero, and net gain for biodiversity in the management of cultural spaces (as in all spaces) from installing bat boxes to new partnerships with research institutions	All	Ongoing	See https://juliesbicycle.com/wp-content/uploads/2019/10/Biodiversity_Brief_Web_2019.pdf
PL11	In 2022 following the Year of Recovery initiate a national Climate Arts conference to review the productive links between environmental action and creative work	CB/PECT/NPT/all	Third quarter 2022	Expanding the Green Arts events in Scotland and building on the strong environmental tradition in Peterborough.
PL12	Connect parks managers curators, plantspeople, conservators, head gardeners etc of important open spaces and growing spaces across Peterborough with a view to promoting creativity and biodiversity in their planting and use. Promote land use which leads towards net zero by 2050, including through behaviour change. Engage young people in this process.	CB/PCC/NPT/Cathedral/others?	From September 21	For Peterborough it is important that gardening and designing open spaces is <i>itself</i> an important creative act, from Green Backyard to the Lido, from the Cathedral to Flag Fen. Open spaces are not only a venue or an ecological matter or a site for land art: the making of those spaces is often mentioned with great attention and affection.
PL13	Aim to make the created landscapes of Peterborough carbon-negative as a contribution to the city's target to reach carbon-zero by 2030	All	Ongoing	Plant trees and prevent peat loss in land management and encourage understanding through culture.
<i>Building communities in new developments through cultural impact</i>				
PL14	Wherever there are new developments, make sure creative practitioners and communities are at the table from the start to design and enhance public spaces from	STF/ PCC	Ongoing	Closely linked to feelings about external vs local: people 'own' and protect spaces much better



Places: infrastructure and assets, heritage and the future, environment, adaptability and resilience

Ref	Recommendation	Lead?	Timetable?	Comments
	branding cycleways to commissioning public art works to celebrations of major milestones and commissioning land art and cultural uses in new green spaces.			when they have had an explicit stake in their development. Crucial to sustainability.
PL15	Commission public art linked to new developments	STF/PCC/CPCA	Ongoing	See below on funding; if communities are to be connected at the roots, then the cultural activities make a difference from the beginning. Build on the DIY culture distinctive to Peterborough.
PL16	Consider the higher prioritisation for culture and place making in any future review of s106 obligations and the Community Infrastructure Levy (CIL)	PCC/CPCA	Ongoing	Timetabling of reviews of policy to be considered, recognising the impact of cultural activity on place, connectivity and climate emergency.
PL17	Review the resources available through existing s106, Planning Obligations Implementation Scheme (POIS) and CIL with a view to enabling further funding of cultural activity in new developments	PCC/CB	Ongoing	Most recent reports suggest there may be resources to be released here against planning and neighbourhood priorities.
PL18	Explore and use all relevant funding schemes, including DEFRA schemes and any emerging from the Environment Bill to promote cultural investment	All	Ongoing	Link to climate emergency
PL19	Build on good practice from elsewhere and use all partners to promote good practice in commissioning public and land art. Consider whether Peterborough needs a cross-sector group focused on this work.	All, especially planners, funders and owners	Ongoing	Consider Cambridge Public Art Commissioning Group and existing involvement of CPCA.
<i>Making spaces</i>				
PL20	Promote visual marketing opportunities IRL – hang banners on lampposts, use display boards etc to create buzz and awareness that things are going on.	BID, property owners	Immediate and ongoing	Start with PCC assets (post Covid messaging) eg to use lampposts for banners. Needs some property owners to reconsider their income expectations for advertising to promote footfall.
PL21	Use existing spaces in educational buildings better (eg but not only theatres) and promote good curation for those spaces (links to PP1) which will support learning and demonstrate good cultural work	Schools/CB/PHACE		PHACE and other networking bodies to consider approaches.



Places: infrastructure and assets, heritage and the future, environment, adaptability and resilience

Ref	Recommendation	Lead?	Timetable?	Comments
PL22	Explore and promote models to generate space for practitioners using existing places and buildings to address the limited opportunities now: fully map existing opportunities, including those created by pandemic changes, consider portfolio approaches to management in the long term	CB/STF	Ongoing	See also MY7 & MS8 about building opportunities for cultural investment. Crucial link to economic development request for demand evidence to support recovery: extend beyond Bridge Street.
PL23	Use the outdoors for events and arts not only in existing, known venues but in new and different spaces - whether commissioning new sculptures or investing in spaces to lengthen the season	All involved in managing spaces and events	Ongoing	Strongest in recovery phase (see PL1) but plays to a key strength of Peterborough
PL24	Build on and benefit from existing assets – eg Heritage funded projects in Nene Park and use as catalysts for more work.	All managers of spaces and places	Ongoing	Also see PL11



<i>People: communities, audiences, practitioners, learning</i>				
Ref	Recommendation	Lead?	Timetable?	Comments
<i>Delivery and enabling</i>				
PP1/MS2	Develop collaborative, resilient, inclusive, cultural leadership for Peterborough which can drive and enable the vision for Peterborough 2030 and models the kind of culture we wish to grow	CB/CLF	Firm recommendations and process by July	Create a shared view about the importance of culture and heritage. This 'leadership' is connected to programming, to city leadership, to young people, diverse communities and environmental activities with strong practitioner input, is what we are calling the 'Culture Board'. This process/structural issue should not stop other quick wins.
PP2	Build & fund a cadre of people across organisations, whose specific role is to build cultural connections, from practicality of calendars to growing talent and deliver this programme under whatever leadership model is developed. Ensure this cadre is itself diverse across ethnicity, age, sex and other characteristics, and all those within it recognise their role in promoting a diverse culture in PBO	CSG/CB	Funding in place asap	Funding confirmed in 22/23 budgets for 3 (?) years. This means investing in people who have a specific role of networking and disruption. <i>Closely related to the resilient leadership recommended at PP1/MS2.</i>
PP3	Centre young people (taken as under 25) by explicitly acknowledging the impact of climate emergency on that generation, long term effect of pandemic and the long-standing cultural deficit for young people in Peterborough. Use leadership and forum opportunities to link both with young people directly and with education and employment – eg partnerships with schools and colleges	CB	Both immediate and ongoing	See further recommendations below alongside this statement accompanied by concrete steps eg – create programming panel, adopt 10 yr goal of peer led arts centre, mentoring opportunities, representation in the CB.



People: communities, audiences, practitioners, learning

Ref	Recommendation	Lead?	Timetable?	Comments
PP4	Promote the hospitality of the offer across different communities: eg through the energy of takeovers of venues or	CB/all programmers and commissioners	Ongoing	Need to start to see these changes in the near future. Also see recommendations on facilities below)
PP5	Work with organisations to develop 'youth wings' which can relate to the Culture Board and programming ambitions	CB/PHACE/ all	Ongoing	This is a challenge in Peterborough as makes it harder for young people to find a 'way in'.
<i>Developing people</i>				
PP6	Work with schools to ensure diversity in performers/makers/decision makers around culture and programming of spaces, alongside quality of cultural product. (Also see PL19)	Schools/PHACE	Ongoing	Schools have the crucial role in young people's lives, the confidence and capacity to build experience and resources that might be used better to promote cultural opportunities.
PP7	Build on schools' real world work on diversity and their capacity to signpost young people to build confidence in the cultural landscape (also see MY8)	Schools/ PHACE	Ongoing	
PP8	Mentor and support people of colour coming up through the arts – from showing their faces in the promos for audition calls, to running targeted mentoring programmes to bring forward producers and leaders	All organisations in CB	Ongoing	Set up programme in time for September 21. Build on existing platforms including the Metal Emerging Artists Network and Fierce Talent. While this applies to all disadvantaged communities it was particularly highlighted by people of colour during consultation.
PP9	Use cross-sectoral mentoring and shadowing opportunities to grow understanding of different organisations and grow city skills (eg as in Common Ground, Clore Leadership etc)	CLF	Get in place for Jan 22? Examples in Clore	Will take significant collaboration but will encourage much greater cross-fertilisation and diversify access.
PP10	Work with the student and faculty body of arts and culture courses (especially strong at UCP and with projected growth over 10 years at ARU) to showcase the work of those students along with local and other practitioners	Educational institutions/CB/all	Ongoing	Will be using some work eg on Cultural Strategy website. Use those links with student bodies much more in career progression etc (also see C4,5,6)



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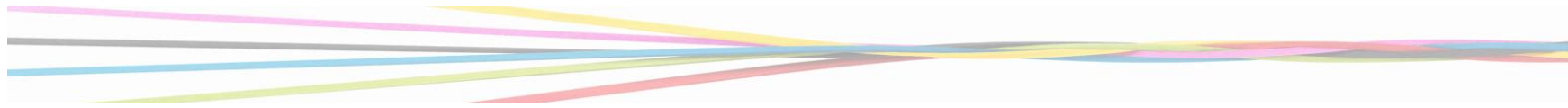
<i>People: communities, audiences, practitioners, learning</i>				
Ref	Recommendation	Lead?	Timetable?	Comments
PP11	Create a route to invest in arts students (in all art forms) in Peterborough eg through commissioning, venture fund etc	CB/all	From September 22	Currently difficult to target resources on emerging artists still in education.
PP12	Grow the opportunities for arts based training in Peterborough eg through promoting FE or HE courses, short term residencies , links to artist led programmes etc (See C8 and C9)	FE & HE institutions/ DMO/CB	Ongoing	Stick rate a good proxy for vibrancy; course currently quite small so should be capacity to grow.
PP13	Using this Strategy, develop a city-wide development plan for growing, attracting and retaining creative talent and aligning resources to increase the supply of training opportunities (and campaign for greater flexibility in the use of Apprenticeship Levies and structuring of Apprenticeship Programmes.)	PCC / ARU / UCP/ City College / schools / employers	Ongoing	Also see C5 and C6. This is derived from the Core Cities report on Recovery; it is also an opportunity to build greater skills levels in Peterborough through innovation, risk-taking, enquiry and transferable experience.
PP14	Support the ecology which helps emerging and mid-career artists in non-art-related matters (eg filling in tax returns), recognising professionalism of cultural producers	CB/funders	Ongoing	Cultural and Creative Industry (CCI) sector is strongly comprised of freelancers/micro-companies which often require such support but many more standard providers do not understand the sectors complexity.
<i>Programming and facilities</i>				
PP15	Create a long term Young People's Programming Panel with real decision-making power over choices, especially but not only in public sector venues to create programming which meets their ambitions	CB/CCP/other venues and cultural institutions	Start now and keep it going	Work needed in Phase 3 on how to design this and give it real purchase. Needs to allow for 'mistakes' and learning from experience. Work with non-cultural groups (eg Youth Voice, Citizens) as much as value of groups such as Music Hub. Will need proper mentoring (from outside) to build skills and promote self-advocacy by those involved.



People: communities, audiences, practitioners, learning

Ref	Recommendation	Lead?	Timetable?	Comments
PP16	Agree a ten year goal of peer-led young people’s facilities in Peterborough and set out the programme to achieve it	CB	By 2030	Might be existing venue/building or something as yet non-existing but set the goal now and start working with young people to imagine, design and deliver it.
<i>Confidence building</i>				
PP17	<p>Identify and deliver quick wins to build real confidence and trust that this time is different. (also see C3), including</p> <ul style="list-style-type: none"> • professional, artist-led animation in public space during Year of Recovery (MS4, PL1); • committed investment in cultural network cadre (PP2, C6); • Younger People’s Programming Panel established (PP15); • shared forward calendar (MY1); • joined up marketing and information (MY2); • promoting John Clare trails & other existing projects (PL16, MS7C4, C5); • workspaces in empty shops (PL2, MY9); • connect curators/managers of planted spaces around creativity and climate emergency (PL11) 	CSG/PCC	March to July to deliver by October 21	<p>These are big early wins if delivered.</p> <p>NB – also relevant to PCC’s consideration of public sector cultural assets when current arrangements are reviewed prior to 2024.</p>

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A note on leadership/governance

Cultural leadership is not simply about making the current system work a bit better or more fairly: it is about radically rethinking the systems by which the city 'does' culture. The task now is to define the approach, processes and arrangements which will help to deliver cultural change in Peterborough.

The Appendix offers a tiny selection of a vast literature, which is still short on how to do the sort of work CSG and partners have discussed: *distributive, inclusive, flexible, resilient, accountable*. The closest is Robinson's analysis of *multiplying leadership*, but we need to turn that into achievable, Peterborough-specific recommendations.

Much exciting and inspiring thinking is circulating both about how to lead cultural change and development and how cultural organisations/activities help to lead cities and places. There are many different models out there.

The Cultural Cities Enquiry, for instance, is a top down, government targeted pair of reports (one on recovery) which contains several very useful insights. Its Advisory Group contains important cultural figures from across the UK and until recently was all white (though the very first picture in the report itself is of a young Black woman). It strongly recommends a formal Cultural Compact Body and makes a persuasive case for the importance of a well-structured agreement committing major local players to investment and promotion. But – although it has warm words on diversity and addressing division, it is not clear to me that such an approach will meet the passionate demand for visible, sustainable change that is clear in Peterborough.

A radically different approach, although short on practical recommendations, comes from Mark Robinson's piece on multiplying leadership. He talks about '*building trust, being open and positive and **sharing control** ... vastly more connections between people that creates more collaborative, less patriarchal structures for informed decisions, action and learning.*' (my emphasis).

He adds that this approach is not a programme but '*an ongoing process and practice. It is something you do, rather than something you become, although you can become better at it, ... It is helpful, though, to think about starting points, feedback loops and learning cycles within collective leadership, and to understand interactions as processes which are part of larger patterns.*'

We can also look at Graham Leicester's paper from 2013 which, in the way of things is bang on about some predictions and way off on others. He suggests that in challenging/powerful/changing times *the task of leadership is to help evolve the culture. California senator John Vasconcellos says we need to be hospice workers for the dying culture and midwives for the new. This is real cultural leadership.* This insight really reflects the issues raised by climate emergency, the fight for racial justice, the inequalities exposed and emphasised by the pandemic and the divisions known to exist in Peterborough.



The consultation exposes a number of elements which are in tension. Can something be both nimble and multiple? How does any leadership body become effective at making sure its decisions have traction, and be embedded within communities who have been excluded and disempowered by traditional models?

The cultural sector is (by definition) imaginative. The Clore Fellowship and other experiences show that it is historically often a diffuse, responsive model rather than more traditional hierarchical, linear structures. But that does not mean we have worked out how to design an approach which will match Peterborough's specific needs for flexibility, connection and delivery over the next decade.

What might this look like in practice? Tony Morgan makes the important point (initially in relation to church leadership but absolutely relevant to the issues raised in Phase 2) that leadership development is *personal* rather than programmatic. Leadership means seeing potential, creating opportunities, finding the people who already 'have the DNA' of the place. He also says the results of this approach cannot be measured beyond build the long term leadership itself.

The thinking so far suggests certain features of a *permanent* 'culture board' (working title?) whose job is to promote collaboration and leadership with a clear link into city leadership/decision making. In addition to the 'in principle' issues such as inclusion and effectiveness. Some key questions of (for lack of a better word) mechanics have also been identified through Phase 2, including:

- Must be diverse (ethnicity/age/geography/ability)
- Must be effective – be able to achieve real impact on cultural priorities and spend
- Strong preference for an independent, ambassadorial chair eg from business
- Should this be working towards its own constitutional status?
- Building genuine partnership for the future
- Embed key players eg education, faith
- Include both practitioners and audiences
- Should it be elected/self-selected/institution biased? Thought needed on who
- Have regular forum for practitioners (a la Culture Forum) which allows for networking and co-learning
- Have eg biannual event bringing together leaders, practitioners, venues etc etc to discuss culture & related issues (eg destination marketing)
- Be accountable and transparent for not only what it does but how it does it

There is clearly an *appetite* for such a body from a wide range of stakeholders, but also considerable *mistrust* of whether it will work, make a difference and be genuinely inclusive and empowering. The recommendations so far clearly rely on there being such a body, which I have called the Culture Board (CB) for now.



This short review and the discussions in Phase 2 suggest that the participants so far:

- Know roughly what sort of animal Peterborough wants: one embedded in the local forums and networks but fleet of foot and with many openings for people to be part of decisions
- Must proactively encourage investment in people, must make room for that to change institutions and arrangements and not expect people to contribute to leadership in the city for free
- Needs current leaders to invest time and organisational capacity in both participating in structures but growing a new kind of cultural leadership for the future
- Needs to emphasise this enquiry in Phase 3 so it can make specific recommendations in July which have taken into account the complex views and approaches of stakeholders.

Having picked out this issue, **all the other issues** identified are really important for the Strategy. In some ways ‘process’ and ‘governance’ are many people’s comfort zone. If we can design the right arrangements, creative inclusive outcomes will follow, but we will not have to make them happen. As one participant in Phase 2 reminds us: *we’ve broken all the rules for Covid. Why can’t we break them for justice?* The answers to such questions will not be by rebranding old structures but allowing ourselves to take risks for new ones.



A note on funding

This *could* be a relatively cheap strategy (compared to, for instance, housing, transport, education – all of which are also important.). No-one has said they want immediately new shiny things in the way of buildings and resources. There is a clear wish for much more capacity for (young people's) cultural engagement, but a real recognition that this might be met by rethinking/orienting existing assets over the life of the strategy. People (as everywhere) want more spaces for artists workshops and creative entrepreneurs; there is significant room to talk about this in the redrawing of city and district centres, especially given conversations around economic development.

The biggest financial demands are

- **people on the ground**, with some committed longevity of funding. This might be a team within some existing organisation, or a dispersed team but with a shared purpose and accountability into the culture board. Some £250K per year over 10 years would make a huge difference to cultural networking and capacity within the area and yet £2.5m – a small capital sum - will seem a large revenue challenge. It will be important for all partners to think creatively about how to build such a cadre to show genuine investment in the people of Peterborough
- setting up **effective joint marketing and comms** both as a website and physically (including banners and poster capacity in the city centre) – there will be a coordination cost once some fairly low cost set up is achieved. This should be delivered by professional marketers but commissioned by the Culture Board – ie seen as part of the cultural development of the area than purely an economic development/visitor economy initiative
- **ability to pay participants and volunteers**, again with longevity. This seems minor (and is cheap) but is *crucial* to participation. In particular, being able to pay people of colour (often freelancers, in the precariat, and/or very low paid) is an important demand emerging from campaigns for racial justice
- **animate public spaces during recovery and re-establish the Heritage Festival**. This was mentioned by many people in discussions and the Survey. People want coordination of other festivals and better marketing but *also* want to see this returned. It would need support, especially to begin with, including support to organise it and develop funding. It would be very popular.
- **commissioning approaches** eg to promenade performance around café culture which profile, support and grow local artists as well as bring in inspiration and options elsewhere. This is a connection cost, not necessarily an additional expectation, and insofar as it is rebuilding footfall should very much be shared with businesses



APPENDIX: SOME REFERENCES ON LEADERSHIP & FUTURE CASTING

This is a tiny selection of a vast literature, but one which is surprisingly short on how to do the sort of work CSG and partners have discussed: distributive, inclusive, flexible, resilient, accountable. The closest, it seems to me, is Robinson's analysis, but we need to turn that into achievable, Peterborough-specific recommendations.

Mark Robinson, for Creative People & Places, on Multiplying Leadership <https://www.creativepeopleplaces.org.uk/our-learning/multiplying-leadership-creative-communities> (link already circulated to CSG, this is a long read but well worth it.)

MissionsModelsMoney 2013 paper on leadership by the Director of International Future Foundation
https://www.culturehive.co.uk/wp-content/uploads/2013/10/23974676-Rising-to-the-Occasion-by-Graham-Leicester-2007_0.pdf

Short piece on The Multiplying Leader <https://www.christianitytoday.com/edstetzer/2018/january/multiplying-leader.html>

Core Cities reports on Cultural Cities. The first is a broader report published February 2019. The second is a Covid19 response, published October 2020 which is much shorter but does build on the first one, especially in relation to Compacts.

<https://www.corecities.com/sites/default/files/field/attachment/Cultural%20Cities%20Enquiry%20%5Bweb%5D.pdf>

https://www.corecities.com/sites/default/files/field/attachment/ACE316%20Cultural%20Cities%20Enquiry%20V10_0.pdf

Although about smaller places, there are some useful reports in this recent Demos report <https://demos.co.uk/wp-content/uploads/2020/12/The-Future-of-Towns-Report.pdf>

A useful if inevitably rather 'corporate' report by Oxford University and KPMG on collaborative leadership is at <https://www.oxfordleadership.com/collaborative-leadership/>

The 2020 report by Westfield on retail centres predated the pandemic but many of its trends will only have been accelerated, not least the demand for creating unique memories: https://images-urw.azureedge.net/-/media/Corporate~o~Sites/Unibail-Rodamco-Corporate/Files/Homepage/INVESTORS/Financial-Information/Other-Presentation/20200113-WESTFIELD-How-we-shop-the-next-decade_onlyEN.ashx?revision=aaf28ea7-7919-4cda-9577-1cd1d0dd6893

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COMMUNITIES SCRUTINY COMMITTEE	AGENDA ITEM No. 8
5 JULY 2021	PUBLIC REPORT

Report of:	Adrian Chapman, Service Director Communities and Partnerships	
Cabinet Member(s) responsible:	Cllr Steve Allen, Cabinet Member for Housing, Culture and Communities	
Contact Officer(s):	Matt Oliver, Head of Think Communities	07919213962

Taking a Think Communities approach to mitigate the impact of Covid19, including on economic, health and wellbeing factors, and to reduce inequality.

RECOMMENDATIONS	
FROM: Adrian Chapman, Service Directors Communities and Partnerships	Deadline date: N/A
<p>It is recommended that Communities Scrutiny Committee</p> <ol style="list-style-type: none"> 1. Note and comment on the contribution of the Think Communities approach to tackling the impacts of Covid19 2. Note and comment on the work preparations in place to deal with projected issues of evictions and equality 3. Consider how the Think Communities approach can support the wider needs of individuals and communities 	

1. ORIGIN OF REPORT

1.1 This report is presented at the request of the Scrutiny Committee.

2. PURPOSE AND REASON FOR REPORT

2.1 To brief Members on the approach to addressing the impacts of the pandemic on our communities, by adopting a Think Communities approach. It is envisaged that Members will be able to identify other areas of concern that the Think Communities team can help address.

2.2 This report is for the Communities committee to consider under its Terms of Reference No Terms of Reference No. 2.1, Functions determined by the Council:

2. Neighbourhood and Community Support (including cohesion and community safety);

2.4 There are key examples across this report which link to the following Corporate Priorities:

- Keeping all our communities safe, cohesive and healthy
- Achieving the best health and wellbeing for the city

3. TIMESCALES

Is this a Major Policy Item/Statutory Plan?	NO	If yes, date for Cabinet meeting	N/A
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4. BACKGROUND AND KEY ISSUES

4.1 The Think Communities approach has been developed with our partners over the past two years, and is based on the model of local design and delivery of services that place the resident at the centre and that make most sense to them. The approach uses three basic principles when we collectively consider and plan our responses to the needs of residents:

- **People** (understanding the root causes of need and helping people to find their own solutions where appropriate or ensuring they can access the right support as early as possible). People live in places...
- **Places** (focusing on the individual needs of a whole place and supporting community action). Supported by the system...
- **System** (joining up our work across the council, public, faith, community, and voluntary sectors to make the most sense to our residents)

4.2 We will know if we have been successful if the overall outcomes, health and wellbeing of our residents and whole communities improves, if inequalities reduce, and if we are able to prevent, reduce and delay the need statutory service interventions where other, more local solutions are available or could be developed.

4.3 Think Communities is led by a Head of Service who is shared with the County Council, supported by a dedicated core Peterborough team comprising a Place Coordinator, an Integrated Communities Manager, and two Community Connectors. Critically, the approach is endorsed by the whole organisation, meaning that the principles described above are expected to be seen in practice across all areas of our activity. This core team have been instrumental in setting up and delivering the Peterborough Covid response hub, which has enabled the Think Communities approach to be delivered in real time to support some of our most vulnerable residents. Figure 1 below illustrates some of the Peterborough-specific outputs from this work.



Figure 1

This way of working together across all local councils, services and communities has resulted in positive individualised outcomes for our residents around issues that would likely have been hidden to services and most likely would have contributed to pressures elsewhere in the system. It hasn't relied on public sector reform, but just a common-sense approach to working smarter together.

4.4 This way of working throughout the pandemic has enabled us to develop a framework for working together, side by side with agencies such as the NHS, other local government partners, social landlords, faith groups, the Police and Fire services, and the community and voluntary sectors. This means that the approaches we've developed will become mainstreamed business-as-usual, and will enable us to get upstream of potential issues, join up services and ensure that our voluntary and community sector has the support that it needs to help our vulnerable residents.

4.5 As described above, the Think Communities approach has shaped the unified response to the pandemic so far. The next section of this report focuses on some specific presenting needs and projected impacts of Covid-19 with a view to supporting discussion around how this approach may be used to address these issues. The report will focus on the needs of:

- People at risk from the economic impacts of Covid-19
- People at risk of poor health outcomes from Covid-19
- People at risk of poor mental health outcomes as a result of Covid-19

4.6 **People at risk from the economic impacts of Covid-19**

- 4.6.1 It is widely recognised that, in general terms, the economic impact of the pandemic is likely to be severe. One of the ways in which this might manifest itself is the potential for increased evictions from rented housing. The Cambridgeshire and Peterborough Covid-19 Needs Assessment predicted that there may be significant numbers of residents at risk of eviction due to rent arrears. During the pandemic the Government placed restrictions on evictions from rented sector accommodation, which were brought in to protect tenants from potential homelessness from their rented accommodation while the country was tackling the crisis.
- 4.6.2 Landlords have however still been able to serve notices to their tenants that they wanted possession of their property, albeit the notice period they had to provide was longer than usual at 6 months instead of 2. On expiry of the notice, they were only able to get assistance from the court in carrying out the eviction where the tenants were more than 6 months in rent arrears or where the tenant was guilty of serious anti-social behavior.
- 4.6.3 While these restrictions were welcomed, as we move out of the pandemic, we can predict that there are likely to be several cases pent up in the system. The Housing Needs service has remained open throughout the pandemic and so those cases who have already been served notice will likely be known to us. However, for many, they will be unaware that their landlord may want to seek possession of their property once the pandemic comes to an end.
- 4.6.4 On 1 June 2021 the restrictions on obtaining assistance from the court was lifted and landlords are now able to progress through the courts at the point the notice has expired, although there is still a longer notice period, now 4 months' notice as opposed to 2. As a consequence we expect to see an increase in the number of households presenting to us at risk of losing their rented home over the coming weeks and months.
- 4.6.5 After the initial wave of clients affected by this change, we are forecasting that there is likely to be a second wave of notices served as the furlough scheme comes to an end and households who were hoping to return to work may be made redundant. This is likely to be followed by a wave of evictions from households who are homeowners and for whom being made redundant means that they're no longer able to meet their mortgage repayments.
- 4.6.6 The housing needs service is prepared for the potential surge in demand and have several tools to support both tenants and landlords who may be faced with eviction:
1. Early intervention to support with benefit claims to reduce arrears to prevent eviction.
 2. Homelessness prevention grants to reduce arrears for those not eligible for benefits.
 3. Discretionary Housing Payments to support households from moving from their current property to another in the private sector where eviction cannot be prevented.
 4. Mediation support where relationships between landlord and tenant have broken down.
 5. Investigation into the potential of creating a mortgage rescue scheme for those households where they are at risk of losing the mortgaged property.
 6. Maintaining solid links between housing and the Peterborough Hub to ensure early support can be offered to those at risk, potentially running a communications campaign to reach out to those in need of support.

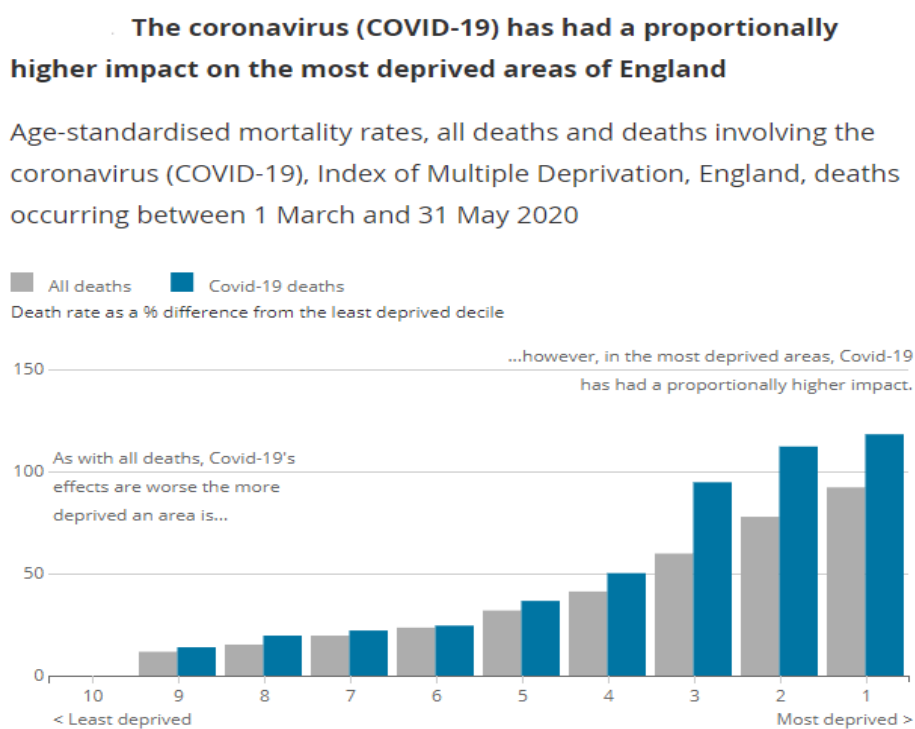
4.7 **People at risk of poor health outcomes from Covid-19**

- 4.7.1 Evidence shows that people who are already vulnerable or whose health is of concern are at

greater risk of severe outcomes from Covid-19. Those that have recovered or only had a mild case may go on to develop or suffer from issues long after the virus has passed and there are now reports emerging of longer-term damage.

4.7.2 It is now clear that older age groups and men are disproportionately affected by Covid-19, however the disparity increases if you are also from a deprived background or from certain ethnicities. Public Health England has reviewed risk factors for poor outcomes (*Disparities in the risk and outcomes of Covid 19*, June 2020), and found that key risk factors include age, sex, living in a deprived area and coming from a Black, Asian and Minority Ethnic (BAME) group.

4.7.3 Additionally, the government has observed that people living in the poorest areas of England and Wales have been twice as likely to die from Covid-19 as those in less deprived areas. The analysis done by the Office for National Statistics highlights the disparity in deaths per 100,000 people from those areas with high levels of socio-economic deprivation compared with areas with low levels:



Source: Office for National Statistics – Deaths involving COVID-19

4.7.4 The Think Communities approach is ideally placed to develop creative responses to these challenges, and to support that work the service has recently recruited ten Community Engagement workers from harder-to-reach communities across the city, funded using Government grants. This work has been commissioned through the voluntary sector, recognising their already established relationships. The role of these workers is to build confidence and support access to Covid-19 vaccinations, but importantly the contract runs until March 2022 enabling broader work to be undertaken to connect with key groups and understand the issues they face in accessing health, wellbeing and other services. The Think Communities team will then work within our partnerships to develop services that are accessible to those key groups, getting to the root of the issues and breaking down barriers to inequality.

4.7.5 Our work will also respond to the two recent and adopted council motions focussing on equalities, and two Scrutiny task and finish groups continue their work on these themes. Alongside their recommendations, which will be presented through the Scrutiny process, the proposed future course of action is to develop an equalities strategy and associated action plan that will further investigate:

1. Whether there is any systemic inequality for BAME communities which may affect health, wellbeing or social mobility
2. How council services are accessed by, and made available to, all our residents, ensuring that our BAME residents are not disadvantaged or prevented from accessing those services
3. How key council service data can be used to build an understanding of the ways in which BAME residents may be impacted, positively or negatively, by council services
4. The opportunities for our residents provided by the council for improving social mobility, to ensure that our BAME residents enjoy the same levels of access as others

4.7.6 To lead this work the recruitment of a Social Mobility and Cohesion Manager is underway to ensure that there is dedicated resource to lead this agenda and ensure that equality, diversity and inclusion are priorities as we grow together as a City.

4.8 **People at risk of poor mental health outcomes**

4.8.1 An important topic raised by many stakeholders has been the impact the pandemic has had on peoples' mental health. People may have developed mental ill-health as a wider result of the pandemic for a variety of reasons, including isolation, separation, loss of education, family stress, factors in adverse childhood experiences, social and economic restrictions, or as a result of general worry about Covid-19). Again, the Think Communities approach is ideally placed to support people affected in these ways.

4.8.2 The Think Communities service has worked hard to support the development of the "How Are You Peterborough" Website [Activities – How Are You Peterborough \(haypeterborough.co.uk\)](http://haypeterborough.co.uk) which aims to draw together a holistic range of activities that help people to get out and about, feel better about themselves, gain positive self-esteem and tackle isolation.

4.8.3 The council has also commissioned Youth Inspired to offer a range of online activities and outreach to young people across the City to help keep young people engaged, occupied and involved over the course of the pandemic.

4.8.4 The Cambridgeshire and Peterborough Community Resilience Group, which comprises c.50 cross sector partners, has also worked with mental health commissioners to pull together more targeted support information in an information sheet format for those experiencing more complex mental health issues and this was communicated through our community networks.

4.8.5 As we come out of lockdown we believe that there are multiple opportunities to support our residents to get involved in activities that they are passionate about, that support community action and at the same time help people come together, combat isolation, be active and support their mental health and wellbeing.

4.9 The issues summarised in sections 4.6, 4.7 and 4.8 above are all supported by the 'people' and 'systems' principles of the Think Communities approach. However, supporting residents to recover from the pandemic and to thrive and succeed in our city also requires a focus on 'place'. If people have access to opportunities to participate and are living in a community that feels and is safe, this provides a strong basis on which to build.

4.10 This Committee has previously discussed the 'broken window theory' which shows that unless physical decline in a community is addressed rapidly and then prevented, this negativity can become entrenched. Officers from across different council services are meeting throughout the next few weeks to review and reset our approach to many of the issues faced by communities such as fly tipping, littering, graffiti and anti social behaviour. Further details of this work will be presented to the Committee.

4.11 An excellent example of how a different approach, using the Think Communities principles, can positively affect a place, whilst also supporting the people that live there is a litter-picking project being developed through the Prevention and Enforcement Service.

- 4.12 More than two million pieces of litter are dropped in the UK every day. Litter can be anything from a cigarette butt or crisp packet to a whole bag of rubbish. Common litter items include fast-food packaging, sweet wrappers, drink cans, bottles, and cigarette butts.
- 4.13 In Peterborough sweepers removed 1044.12 tons of litter and detritus from our streets last year and the local authority spends circa £1.2 million annually removing litter and seasonal detritus in communities and highways across the city, and an additional £130k on emptying litter and dog bins. It is not just the cost of removing litter but also the impact litter has on the local environment and the quality-of-life of our residents.
- 4.14 If we are to really make an impact in the long term, we need to bring together communities in a joined-up approach to change the way people think and feel about their area. We are therefore working across the city to establish a litter picking partnership to tidy up areas and promote community-based efforts to keep our streets and parks clean.
- 4.15 Peterborough has numerous litter picking groups set up across the city which have been formed by dedicated community volunteers who give up their spare time to clearing litter in neighborhoods in both urban and rural areas.

One of these, Peterborough Litter Wombles, already has well over 300 members and are active across the city, and other litter picking groups, including PE4 Wombles, Hampton in Action, RSA Cardea, various Rivercare groups (Thorpe Gate, Potters Way, Werrington Brook, Cuckoos Hollow), Pride in Ortons, Peterborough in Transition, and Community First carry out similar extensive voluntary action, supported by the local authority and Aragon if required.

- 4.16 The local authority recognises the importance of these community groups and how litter picks can lead to further community-based engagement and activities. A new litter picking partnership has recently been formed, with membership to date including the local authority, Aragon, Peterborough Litter Wombles, Neighborhood Watch, Peterborough Environment City Trust, Thomas Deacon Academy and other community organisations. The partnership aims to link community groups together, promote their excellent work, recruit volunteers, collate a timetable of litter picks, educate people about the impact of litter and to also have a voice in the litter strategy for Peterborough.
- 4.17 Litter picks encourage individuals to take pride in their communities by empowering residents. Evidence suggests that people who initially volunteer for litter picks become more involved in other community-based activities which links to the objectives and aims of Think Communities.
- 4.18 The work of these vital volunteer groups will be considered as part of the review work referred to above, to ensure that the council and other services are providing the best support possible to eradicate the blight of littering across our communities. The same approach will be applied to the other forms of environmental crime contributing to the broken window theory.

5. CONSULTATION

- 5.1 Stakeholder consultation has been undertaken in the formulation of the Think Communities approach and continual stakeholder engagement is ongoing through our partnership groups.

6. ANTICIPATED OUTCOMES OR IMPACT

- 6.1 Continued development of the Think Communities approach and the Peterborough hub as a way of tackling emerging as well as entrenched issues.

7. REASON FOR THE RECOMMENDATION

- 7.1 To support the improvement and continuation of the Think Communities approach.

8. ALTERNATIVE OPTIONS CONSIDERED

8.1 Discontinue the Think Communities Approach to our work. As written in this report the Think Communities Approach has been able to achieve significant outputs and outcome for residents and has proven the concept in response to the pandemic, therefore this option has been rejected.

9. IMPLICATIONS

Financial Implications

9.1 Think Communities seeks to improve outcomes and to prevent, reduce and delay the need for costly specialist services where appropriate, and is therefore at the heart of the council's strategy to robustly manage costs.

Legal Implications

9.2 *None*

Equalities Implications

9.3 A positive effect on equality and diversity is expected as expressed in the report.

Rural Implications

9.4 *None Identified*

Carbon Impact Assessment

9.5 There are no direct carbon impact implications from considering the report's recommendations.

10. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

10.1 None

11. APPENDICES

11.1 None

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COMMUNITIES SCRUTINY COMMITTEE	AGENDA ITEM No. 9
5 July 2021	PUBLIC REPORT

Report of:	Director of Law and Governance	
Cabinet Member(s) responsible:	Councillor Marco Cereste - Cabinet Member for Digital Services and Transformation	
Contact Officer(s):	David Beauchamp, Senior Democratic Services Officer	Tel. 384628

REVIEW OF 2020/2021 AND WORK PROGRAMME FOR 2021/2022

R E C O M M E N D A T I O N S	
FROM: Director of Law and Governance	Deadline date: N/A
<p>It is recommended that the Communities Scrutiny Committee:</p> <ol style="list-style-type: none"> 1. Considers items presented to the former Adults and Communities Scrutiny Committee during 2020/21 and makes recommendations on the future monitoring of these items where necessary. 2. Determines its priorities and approves the draft work programme for 2021/2022 attached at Appendix 1. 3. Notes the Recommendations Monitoring Report attached at Appendix 2 and considers if further monitoring of the recommendations made during the 2020/2021 municipal year is required. 4. Notes the Terms of Reference for this Committee as set out in Part 3, Section 4, Overview and Scrutiny Functions and in particular paragraph 2.1 item 2, Communities Scrutiny Committee and paragraph 3.4 Crime and Disorder as attached at Appendix 3. 	

1. ORIGIN OF REPORT

1.1 The report is presented to the Committee on behalf of the Director of Law and Governance.

2. PURPOSE AND REASON FOR REPORT

2.1 To provide the committee with a review of the work undertaken during 2020/21 by the former Adults and Communities Scrutiny Committee and to consider if further monitoring of these items is required.

To determine the committee's priorities and approve the draft work programme for 2021/2022 attached at Appendix 1.

To note the recommendations made last year attached at Appendix 2 and consider if further monitoring is required.

To note the Terms of Reference for this Committee attached at Appendix 3.

2.2 This report is for the Adults and Communities Scrutiny Committee to consider under its Terms of Reference No. Part 3, Section 4, Overview and Scrutiny Functions, paragraphs 2.1, and

paragraph 3, Specific Role of Overview and Scrutiny, sub paragraphs 3.1, 3.2, 3.3 and 3.4.

3. **TIMESCALES**

Is this a Major Policy Item/Statutory Plan?	NO	If yes, date for Cabinet meeting	N/A
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4. **BACKGROUND AND KEY ISSUES**

4.1 The Communities Scrutiny Committee was established by Council at its Annual meeting on 26 May 2021.

4.2 During 2020/21 the former Adults and Communities Scrutiny committee scrutinised the following items. Please note that items marked * are now the responsibility of the new Adults and Health Scrutiny Committee.

4.3 **Information / Update**

- Co-opted Member report
- Review of 2019/20 and Work Programme for 2020/2021

4.4 **Monitoring / Calling to Account**

- Domestic Abuse and Sexual Violence Service Update Report
- Review of Vivacity Transition Arrangements
- Portfolio Progress Report – Housing, Culture and Recreation
- Cambridgeshire and Peterborough Safeguarding Adult Board Annual Report 2019-20*
- Mental Health Section 75 Partnership Agreement – Annual Report*
- Portfolio Progress Report – Communities
- Safer Peterborough Partnership Board Report
- Portfolio Progress Report - Adult Social Care, Health and Public Health*
- Adult Social Care annual Complaints Report 2019-20*

4.5 **Policy / Plans / Consultation**

- Care Home Support Plan*
- Draft Affordable Warmth Strategy 2021 – 25
- Housing Renewals Policy 2021 – 2024
- Homelessness Review
- Peterborough Homes Allocations Policy
- Culture and Leisure Services, incorporating Peterborough Cultural Strategy and Active Lifestyles Strategy
- Interim Recommendations from the Task and Finish Group to Promote Equality and Diversity Amongst Councillors

4.6 **Call-In**

None.

4.7 **Task & Finish Groups**

- Task and Finish Group to Promote Equality and Diversity Amongst Councillors (established on 30 September 2020)
- Task and Finish Group to Examine Issues with Car Cruising in Peterborough (established on 17 November 2020)
- Task and Finish Group to Examine Barriers to Equality and Issues Experienced by BAME Communities in Accessing Council Services (established on 17 November 2020)

4.8 **Joint Committees**

- Peterborough City Council's Response to COVID-19 – 20 May 2020
- Peterborough City Council's Response to COVID-19 Recovery Plan – 2 July 2020
- Peterborough City Council's Response to COVID-19 – 22 July 2020
- Joint Scrutiny of the Budget - 11 November 2020
- Joint Scrutiny of the Budget – 22 February 2021

4.9 **Recommendations Made**

A list of any recommendations made during the year are attached at Appendix 2 for consideration.

5. **WORK PROGRAMME 2020/2021**

5.1 The Committee is asked to consider the work undertaken during 2020-2021 and make recommendations on the future monitoring of any of these items where necessary.

5.2 In preparing a work programme for 2021-2022, the Committee is requested to consider its functions as set out in the terms of reference attached at Appendix 3 - Part 3, Section 4, Overview and Scrutiny Functions and Terms of Reference, paragraph 2.1 section 2 and section 3.4 – Crime and Disorder.

5.3 A draft work programme which shows the items identified for scrutiny at the Annual Work Programming meeting held on 1 June 2021 is attached at Appendix 1 for consideration and approval.

6. **CONSULTATION**

6.1 None.

7. **REASON FOR THE RECOMMENDATIONS**

7.1 To ensure the Scrutiny Committee fulfils the requirements as set out in the terms of reference attached at Appendix 3.

8. **IMPLICATIONS**

Financial Implications

8.1 None.

Legal Implications

8.2 A review of last year's priorities, acting upon lessons learnt and continuous improvement and approval of the coming year's Scrutiny priorities providing a planned and focussed approach to the work of Scrutiny, is in keeping with good governance.

Equalities Implications

8.3 None.

Rural Implications

8.4 None.

9. **BACKGROUND DOCUMENTS**

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

- 9.1 Minutes of the meetings of the Adults and Communities Scrutiny Committee held on 12 March 2019, 30 September 2020, 17 November 2020, 19 January 2021 and 2 March 2021.
- 9.2 Minutes of the Joint Meetings of the Scrutiny Committees held on 20 May 2020, 2 July 2020, 22 July 2020 and 11 November 2020.

10. APPENDICES

- 10.1 Appendix 1 – Draft Work Programme 2021/2022
- Appendix 2 – Recommendations made during 2020/21
- Appendix 3 – Part 3, Section 4 – Overview and Scrutiny Functions

Draft Communities Scrutiny Committee and Crime and Disorder Committee Work Programme 2021/2022

Updated: 25 June 2021

Meeting Date	Item	Indicative Timings	Comments
<p>5 JULY 2021 <i>Draft Report 16 June</i> <i>Final Report 23 June</i></p>	<p>Co-opted Member Report To agree to the appointment of co-opted members to the committee for the municipal year 2021/2022</p> <p>Contact Officer: David Beauchamp, Democratic Services Officer</p>		
	<p>Selective Licensing To scrutinise the progress made in addressing poor quality housing and associated conditions as a result of the Selective Licensing scheme.</p> <p>Contact Officer: Ian Phillips: Head of Communities and Partnerships Integration and Jo Bezant, Prevention and Enforcement Service Manager, Housing</p>		
	<p>Peterborough Cultural Strategy This report provides the latest opportunity for the Committee to help shape the strategy, ahead of it being presented in its full and final draft at the September meeting.</p> <p>Contact Officer: Jamie Fenton, Partnership Manager</p>		
	<p>Taking a Think Communities Approach to mitigate the impact of COVID-19, including on economic, health and wellbeing factors and to reduce inequality To brief Members on the approach to addressing the impacts of the pandemic on our communities, by adopting a</p>		

	<p>Think Communities approach. It is envisaged that Members will be able to identify other areas of concern that the Think Communities team can help address.</p> <p>Contact Officer: Matt Oliver, Head of Think Communities</p>		
	<p>Review Of 2020/2021 And Work Programme For 2021/2022</p> <p>To review the work undertaken during 2020/21 and to consider the work programme of the Committee for 2021/2022</p> <p>Contact Officer: David Beauchamp, Democratic Services Officer</p>		
	<p>Forward Plan of Executive Decisions</p> <p>That the Committee identifies any relevant items for inclusion within their work programme which are relevant to the remit of this Committee.</p> <p>Contact Officer: David Beauchamp, Democratic Services Officer</p>		
<p>28 SEPTEMBER 2021 <i>Draft Report 26 August</i> <i>Final Report 2 September</i></p>	<p>Culture Strategy Final Policy</p> <p>Contact Officer: Jamie Fenton</p>		
	<p>Housing Register Allocations Policy Changes – Pre-decision Scrutiny</p>		
	<p>Homelessness Strategy</p> <p>Contact Officer: Sarah Hebblethwaite and Sean Evans</p>		

	<p>Update on impact of COVID-19 on homelessness</p> <p>Contact Officer: Sean Evans</p>		
	<p>PENDING - Selective Licensing Report (Future Proposals)</p> <p>Contact Officer: Ian Phillips / Jo Bezant / Peter Gell</p>		
	<p>PENDING – Task and Finish Group Reports</p> <p>Contact Officer: David Beauchamp / Paulina Ford / Ian Phillips</p>		
	<p>Monitoring Scrutiny Recommendations</p> <p>To monitor progress made on recommendations made at the previous meeting.</p> <p>Contact Officer: David Beauchamp, Democratic Services Officer</p>		
	<p>Forward Plan of Executive Decisions</p> <p>That the Committee identifies any relevant items for inclusion within their work programme which are relevant to the remit of this Committee.</p> <p>Contact Officer: David Beauchamp, Democratic Services Officer</p>		
	<p>Work Programme 2021/2022</p> <p>To consider the Work Programme for 2021/2022</p> <p>Contact Officer: David Beauchamp, Democratic Services Officer</p>		

2 NOVEMBER 2021 <i>Draft Report 14 October</i> <i>Final Report 21 October</i>	Changing Futures Programme or alternative depending on success of bid Contact Officer: Rob Hill / Tom Tallon		
	Domestic Abuse and Sexual Violence Update Report Contact Officer: Rob Hill / Julia Cullum		
	Social Mobility Strategy Contact Officer: Matt Oliver		
	City College Performance / annual report Contact Officer: Pat Carrington		
	Temporary Accommodation Strategy Contact Officer: Sean Evans		
	PENDING – Task and Finish Group Reports Contact Officer: David Beauchamp / Paulina Ford / Ian Phillips		
	Monitoring Scrutiny Recommendations To monitor progress made on recommendations made at the previous meeting. Contact Officer: David Beauchamp, Democratic Services Officer		
	Forward Plan of Executive Decisions That the Committee identifies any relevant items for		

	<p>inclusion within their work programme which are relevant to the remit of this Committee.</p> <p>Contact Officer: David Beauchamp, Democratic Services Officer</p>		
	<p>Work Programme 2021/2022 To consider the Work Programme for 2021/2022</p> <p>Contact Officer: David Beauchamp, Democratic Services Officer</p>		
<p>17 NOVEMBER 2021 Joint Scrutiny of the Budget Meeting</p>	<p>Medium Term Financial Strategy 2022/23 to 2023/24</p> <p>Contact Officer: Peter Carpenter</p>		
<p>4 JANUARY 2022 <i>Draft Report 8 December</i> <i>Final Report 15 December</i></p>	<p>Active Lifestyles Strategy</p> <p>Contact Officer: Jamie Fenton</p>		
	<p>Portfolio Progress Report – Deputy Leader and Cabinet Member for Housing, Culture and Communities</p> <p>Contact Officer: Adrian Chapman</p>		
	<p>City Culture and Peterborough Limited Annual Reports</p> <p>Contact Officer: Pat Carrington / Kitran Eastman</p>		
	<p>Monitoring Scrutiny Recommendations To monitor progress made on recommendations made at</p>		

	<p>the previous meeting.</p> <p>Contact Officer: David Beauchamp, Democratic Services Officer</p>		
	<p>Forward Plan of Executive Decisions</p> <p>That the Committee identifies any relevant items for inclusion within their work programme which are relevant to the remit of this Committee.</p> <p>Contact Officer: David Beauchamp, Democratic Services Officer</p>		
	<p>Work Programme 2021/2022</p> <p>To consider the Work Programme for 2021/2022</p> <p>Contact Officer: David Beauchamp, Democratic Services Officer</p>		
<p>9 FEBRUARY 2022 Joint Scrutiny of the Budget Meeting</p>	<p>Medium Term Financial Strategy 2022/23 to 2023/24</p> <p>Contact Officer: Peter Carpenter</p>		
<p>8 MARCH 2022 <i>Draft Report 10 February</i> <i>Final Report 17 February</i></p>	<p>Safer Peterborough Partnership (SPP) Annual Report</p> <p>Contact Officer: Rob Hill</p>		
	<p>Housing and Homelessness: End of year update on the impact of COVID-19</p>		

	Contact Officer: Sean Evans		
	<p>Monitoring Scrutiny Recommendations To monitor progress made on recommendations made at the previous meeting.</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		
	<p>Forward Plan of Executive Decisions That the Committee identifies any relevant items for inclusion within their work programme which are relevant to the remit of this Committee.</p> <p>Contact Officer: Paulina Ford, Senior Democratic Services Officer</p>		

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RECOMMENDATIONS MONITORING REPORT 2020-21

Meeting date Recommendations Made	Portfolio Holder / Directorate Responsible	Agenda Item Title	Recommendation Made	Action Taken	Progress Status
22 JULY – JOINT SCRUTINY	Cllr Steve Allen, Cabinet Member for Housing, Culture and Recreation Adrian Chapman, Service Director – Communities and Partnerships	Peterborough City Council’s Response to COVID-19	RECOMMENDATION The Joint Meeting of the Scrutiny Committees RESOLVED to recommend that Cabinet takes immediate steps to open statutory services such as libraries, with due consideration for public health issues, and that a report should be submitted to Central Government outlining the Council’s breach of statutory duties to date.	Letter sent to Department for Digital, Culture, Media and Sport on 09/09/2020 2020. Received from Adrian and Members updated on 15/09/2020.	Completed
17 NOVEMBER	Cllr Wayne Fitzgerald – Cabinet Member for Adult Social Care, Health and Public Health Cllr Steve Allen, Cabinet Member for Housing, Culture and Recreation	Draft Affordable Warmth Strategy 2021 – 2025 and the Housing Renewals Policy 2021 - 2024	RECOMMENDATION The Adults and Communities Scrutiny Committee RESOLVED to endorse the Affordable Warmth Strategy 2021 – 2025 and the Housing Renewals Policy 2021 – 2024 for approval by the Executive.	Approved by the Cabinet Member for Adult Social Care, Health and Public Health via CMDN on 19 January	Completed
2 MARCH 2021	Cllr Mohammed Farooq, Cabinet Member for Digital	Interim Recommendations from the Task and Finish Group to Promote	RECOMMENDATION: The Adults and Communities Scrutiny Committee RESOLVED:	Parental Leave Policy originally due to be adopted by Full Council on 23 June 2021. Policy	Ongoing

	<p>Services and Transformation</p> <p>Adrian Chapman, Service Director, Communities and Partnerships</p> <p>Ian Phillips – Head of Communities and Partnerships Integration</p>	<p>Equality and Diversity Among Councillors</p>	<p>1. To recommend to Full Council the adoption of a Parental Leave Policy for Councils as set out in this report and attached at Appendix 1</p> <p>2.To recommend to the Constitution and Ethics Committee, and on to Full Council, the adoption of the new LGA Model Code of Conduct, including the additions made by the Task and Finish Group as detailed in the report and attached at Appendix 2.</p>	<p>now deferred to Full Council meeting on 28 July 2021</p> <p>Code of Conduct due to be considered by the Constitution and Ethics Committee on 14 July 2021</p>	
2 MARCH 2021	<p>Task and Finish Group to Promote Equality and Diversity Amongst Councillors</p>	<p>Interim Recommendations from the Task and Finish Group to Promote Equality and Diversity Among Councillors</p>	<p>RECOMMENDATION</p> <p>The Adults and Communities Scrutiny Committee RESOLVED to recommend that the Task and Finish Groups considers the adoption of a system of voting buddies for absent Councillors.</p>	<p>Due to be considered at the next meeting of the Task and Finish Group.</p>	<p>Ongoing</p>

RECOMMENDATIONS MONITORING REPORT 2018-19

ADULTS AND COMMUNITIES SCRUTINY COMMITTEE

Meeting date Recommendations Made	Portfolio Holder / Directorate Responsible	Agenda Item Title	Recommendation Made	Action Taken	Progress Status
12 March 2019	Councillor Walsh, Cabinet Member for Communities	7. Selective Licensing – interim review and outcomes	<p>RECOMMENDATION:</p> <p>The Adults and Communities Scrutiny Committee RESOLVED to recommend that Cabinet should consider extending Selective Licensing across the whole city after the current scheme expires in 2021.</p>	<p>Recommendation sent to Councillor Walsh, Cabinet Member for Communities and Jo Bezant, Manager, Housing Enforcement and Selective Licensing on 18/03/2019.</p> <p>Response received and sent to committee members on 03/04/2019. Please see below:</p> <p>Further update requested at 17 November 2020 meeting and sent to Members on 8 January 2021.</p> <p>Report containing a review of existing scheme scheduled for Committee on 5 July 2021</p> <p>Future scheme</p>	Ongoing.

Meeting date Recommendations Made	Portfolio Holder / Directorate Responsible	Agenda Item Title	Recommendation Made	Action Taken	Progress Status
				proposals scheduled for Committee on 28 September 2021	
<p>Selective Licensing schemes require local councils to demonstrate that certain conditions set by Government are met. In the case of our existing scheme we did this via an extensive analysis of data. To extend the scheme we would need to undertake a similar exercise using the same format as the previous scheme. This data would then identify the areas of the city that meet the government set criteria for a selective licensing scheme to be introduced. Following any decision on proposed areas for a new scheme, a full and comprehensive public consultation of at least 10 weeks would need to take place. In addition, if more than 20% of the city's private rented sector would be affected by any new scheme it would be necessary for approval to be sought from the Ministry for Housing, Communities and Local Government (MHCLG).</p> <p>However, MHCLG is currently undertaking a review of selective licensing across the country. The outcome of the review is expected some time this year. This review could affect any future schemes the council may want to introduce, and we have therefore agreed that it would be prudent to wait for this guidance, given the complexities of developing new schemes described above, before we commence any further work.</p>					

Section 4 – Overview and Scrutiny Functions & Terms of Reference

1. OVERVIEW AND SCRUTINY COMMITTEES

1.1 The Council has appointed the following Overview and Scrutiny Committees to carry out those functions under Sections 9F to 9FI of the Local Government Act 2000, as amended by:

- (a) Section 19 of the Police and Justice Act 2006 in relation to the scrutiny of crime and disorder matters;
- (b) Section 244 of the Health & Social Care Act 2012 in relation to health matters; and
- (c) Section 22 of the Flood Risk Management Act 2010 in relation to flood risk management.

2. TERMS OF REFERENCE

2.1 Council has established the following Scrutiny Committees and they shall have responsibility for overview and scrutiny in relation to the matters set out below:

1.	Children and Education Scrutiny Committee	
	No of Elected Members appointed by Council: Eleven, none of whom may be a Cabinet Member.	Chairman and Vice-Chairman Appointed by Council.
	Quorum: At least half the Members of the Committee (including voting co-opted members).	Co-opted Members to be appointed by the Committee/Council Four representatives as follows with full voting and call-in rights on education matters only: (a) 1 Church of England Diocese representative; (b) 1 Roman Catholic Diocese representative; and (c) 2 parent governor representatives. No more than four non-voting members.
	Functions determined by Council 1. Children's Services including <ul style="list-style-type: none"> a) Social Care of Children; b) Safeguarding; and c) Children's Health. d) Targeted Youth Support (including youth offending). 2. Education, including <ul style="list-style-type: none"> a) University and Higher Education; b) Careers; and c) Special Needs and Inclusion; 	
	Functions determined by Statute	

	All powers of an Overview and Scrutiny Committee as set out in Sections 9F to 9FI Local Government Act 2000, Local Government and Public Involvement in Health Act 2007, and any subsequent regulations.
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2.	Communities Scrutiny Committee	
	No of Elected Members appointed by Council: Eleven, none of whom may be a Cabinet Member.	Chairman and Vice-Chairman Appointed by Council.
	Quorum: At least half the Members of the Committee.	Co-opted Members to be appointed by the Committee/Council No more than four non-voting members.
	Functions determined by the Council <ol style="list-style-type: none"> 1. Housing need (including homelessness, housing options and selective licensing); 2. Neighbourhood and Community Support (including cohesion and community safety); 3. Equalities; 4. Libraries, Arts and Museums; 5. Tourism, Culture & Recreation; 6. Adult Learning and Skills; 	
	Functions determined by Statute To review and scrutinise crime and disorder matters, including acting as the Council's crime and disorder committee in accordance with Sections 19 of the Police and Justice Act 2006;.	

3.	Health Scrutiny Committee	
	No of Elected Members appointed by Council: Eleven, none of whom may be a Cabinet Member or the Health and Wellbeing Board.	Chairman and Vice-Chairman Appointed by Council.
	Quorum: At least half the Members of the Committee.	Co-opted Members to be appointed by the Committee/Council No more than four non-voting members.
	Functions determined by the Council 1. Public Health; 2. The Health and Wellbeing including the Health and Wellbeing Board; and 3. Scrutiny of the NHS and NHS providers; 4. Adult Social Care; 5. Safeguarding Adults.	
	Functions determined by Statute To review and scrutinise local authority services under Sections 9F to 9FI Local Government Act 2000, Local Government and Public Involvement in Health Act 2007, and any subsequent regulations To review and scrutinise matters relating to the Health Service and to make reports and recommendations to local NHS bodies in accordance with section 244 of the National Health Service Act 2006. This will include establishing joint health committees in relation to health issues that cross local authority boundaries and appointing members from within the membership of the Committee to any joint health overview and scrutiny committees with other local authorities. (Also see The Local Authority (Public Health, Health and Wellbeing Boards and Health Scrutiny) Regulations 2013)	

4.	Growth, Environment and Resources Scrutiny Committee	
	No of Elected Members appointed by Council: Eleven, none of whom may be a Cabinet Member.	Chairman and Vice-Chairman Appointed by Council.
	Quorum: At least half the Members of the committee.	Co-opted Members to be appointed by the Committee/Council No more than four non-voting members.
	Functions determined by the Council 1. City Centre Management;	

	<ol style="list-style-type: none"> 2. Environmental Capital; 3. Economic Development and Regeneration including Strategic Housing and Strategic Planning; 4. Transport, Highways and Road Traffic; 5. Flood Risk Management; 6. Waste Strategy & Management; 7. Strategic Financial Planning; 8. Partnerships and Shared Services; and 9. Digital Services and Information Management.
	<p>Functions determined by Statute</p> <p>To review and scrutinise flood risk management in accordance with Section 21F of the Local Government Act 2000 (as amended by the Flood and Water Management Act 2010 and under the Flood Management Overview & Scrutiny (England) Regulations 2011 No. 697).</p>

3. SPECIFIC ROLE OF OVERVIEW AND SCRUTINY

3.1 To review and scrutinise the planning, decisions, policy development, service provision and performance within their terms of reference as follows:

POLICY DEVELOPMENT AND REVIEW

3.2 Within their terms of reference the scrutiny functions will:

- (a) Help the Council and the Executive to develop its budget and policy framework and service Budgets;
- (b) Carry out research into and consultation about policy issues and possible options;
- (c) Consider and promote ways of encouraging the public to take part in developing the Council's policies;
- (d) Question Members of the Cabinet, Committees and senior officers about their views on policy proposals;
- (e) Work with outside organisations in the area to make sure the interests of local people are taken into account;
- (f) Question, and gather evidence from, any person who gives their permission; and
- (g) Monitor and scrutinise the implementation of Council policy.

SCRUTINY

3.3 The Scrutiny Committees will:

- (a) Review and scrutinise the Executive, Committee and officer decisions and performance in connection with the discharge of any of the Council's functions;
- (b) Review and scrutinise the Council's performance in meeting the aims of its policies and performance targets and/or particular service areas;
- (c) Question Members of the Executive, Committees and senior officers about their decisions and performance of the Council, both generally and in relation to particular decisions or projects;
- (d) Make recommendations to the Executive and the Council as a result of the scrutiny process;
- (e) Question, and gather evidence from any person with their consent;
- (f) Hold the Executive to account for the discharge of functions in the following ways:
 - i. By exercising the right to call-in, for reconsideration, decisions made but not yet implemented by the Executive or decisions which have been delegated to an officer;
 - ii. By scrutinising Key Decisions which the Executive is planning to take, as set out in the Forward Plan of executive decisions;

- iii. By scrutinising decisions the Executive are planning to make; and
 - iv. By scrutinising Executive decisions after they have been implemented, as part of a wider policy review.
- (g) To consider petitions submitted to it;
- (h) Establish ad-hoc Task and Finish Groups to investigate specific topics on a time-limited basis in accordance with the Scrutiny Committee Procedure Rules; and

CRIME AND DISORDER

- 3.4 The Scrutiny Committee responsible for crime and disorder shall, and any sub committees may:
- (a) Act as the crime and disorder committee within the meaning of Section 19 of the Police and Justice Act 2006;
 - (b) Review or scrutinise decisions made, or other actions taken by bodies or persons responsible for crime and disorder strategies in the Peterborough area;
 - (c) Make reports or recommendations to the local authority on any local crime and disorder matter in relation to a member of the authority; and
 - (d) Consider any crime and disorder matters referred by any Member of the Council.

HEALTH ISSUES

- 3.5 The Scrutiny Committee responsible for health and any sub committees shall undertake their responsibilities under section 244 of the National Health Service Act 2006 as follows:
- (a) May review and scrutinise any matter relating to the planning, provision and operation of the health service in the Peterborough area (including NHS Bodies and other NHS providers);
 - (b) Must invite interested parties to comment on the matter and provide reasonable notice;
 - (c) Take account of relevant information available to it and, in particular, from a Local Healthwatch organisation or representative;
 - (d) Acknowledge any referral within 20 working days and keep the referrer informed of any action taken;
 - (e) Request information about the planning, provision and operation of health services in the area to enable it to carry out its functions;
 - (f) Make reports or recommendations on a matter it has reviewed or scrutinised including:
 - i) An explanation of the matter reviewed or scrutinised;
 - ii) A summary of the evidence considered;
 - iii) A list of the participants involved in the reviews; and
 - iv) An explanation of any recommendations made.
 - (g) Where the Committee asks for a response, the person must respond in writing within 28 days of the request.

- 3.6 The Committee will consider any proposals received from a National Health Service body, Clinical Commissioning Groups or other provider about;
- (a) Any substantial development of the health service in Peterborough; or
 - (b) Any substantial variation to the provision of NHS Services as set out the Local Authority (Public Health, Health and Wellbeing Boards and Health Scrutiny) Regulations 2013.
- 3.7 In considering the proposals, the Committee must take account of the effect or potential effect of the proposals on the sustainability of the Health Service in its areas and may refer proposals to the Secretary of State in certain circumstances.

FLOOD RISK MANAGEMENT

- 3.8 The Scrutiny Committee responsible for flood risk management, and any sub committees shall undertake their responsibilities under the Flood and Water Management Act 2010 as follows:
- (a) May review and scrutinise any matter relating to the planning, provision and operation of the flood risk management in the Peterborough area;
 - (b) May invite those authorities responsible for flood risk management to comment on the matter;
 - (c) Request information from them to enable it to carry out its responsibilities; and
 - (d) Make reports or recommendations and request a response from flood risk management authorities.

4. MEMBERSHIP

- 4.1 All Members, except Members of the Executive, may be a member of a Scrutiny Committee. However, no Member may be involved in scrutinising a decision with which he or she has been directly involved. Members of the Health and Wellbeing Board should not be a member of the Health Scrutiny Committee.
- 4.2 It is advised that Members undertake relevant training within the past three years in order to hold a seat on a Scrutiny Committee.

CO-OPTTEES

- 4.3 The Scrutiny Committees shall be entitled to co-opt, as non-voting members, up to four external representatives or otherwise invite participation from non-members where this is relevant to their work.
- 4.4 There must be at least one non-voting position reserved for a Parish Councillor from a rural area with one substitute member. The Parish Council Liaison Committee will decide these.
- 4.5 A Scrutiny Committee can co-opt a further three members at its discretion. One of these can be a second parish council member identified by the Parish Council Liaison Committee.
- 4.6 The Children and Education Scrutiny Committee shall include in its membership the following representatives. These representatives will have full voting and call-in rights on education matters only, and when other matters are dealt with they may stay in the meeting and speak:
- (a) 1 Church of England Diocese representative;

- (b) 1 Roman Catholic Diocese representative; and
- (c) 2 parent governor representatives.

COMMUNITIES SCRUTINY COMMITTEE	AGENDA ITEM No. 10
5 JULY 2021	PUBLIC REPORT

Report of:	Interim Director of Law and Governance		
Cabinet Member(s) responsible:	Cabinet Member for Resources		
Contact Officer(s):	David Beauchamp, Democratic Services Officer	Tel. 01733 384628	

FORWARD PLAN OF EXECUTIVE DECISIONS

R E C O M M E N D A T I O N S	
FROM: David Beauchamp, Democratic Services Officer	Deadline date: N/A
<p>It is recommended that the Communities Scrutiny Committee:</p> <ol style="list-style-type: none"> 1. Considers the current Forward Plan of Executive Decisions and identifies any relevant items for inclusion within their work programme or request further information. 	

1. ORIGIN OF REPORT

1.1 The report is presented to the Communities Scrutiny Committee in accordance with the Terms of Reference as set out in section 2.2 of the report.

2. PURPOSE AND REASON FOR REPORT

2.1 This is a regular report to the Communities Scrutiny Committee outlining the content of the Forward Plan of Executive Decisions.

2.2 This report is for the Communities Scrutiny Committee to consider under its Terms of Reference No. Part 3, Section 4 - Overview and Scrutiny Functions, paragraph 3.3:

The Scrutiny Committees will:

(f) Hold the Executive to account for the discharge of functions in the following ways:

- ii) By scrutinising Key Decisions which the Executive is planning to take, as set out in the Forward Plan of Executive Decisions;

3. TIMESCALES

Is this a Major Policy Item/Statutory Plan?	NO	If yes, date for Cabinet meeting	N/A
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4. BACKGROUND AND KEY ISSUES

4.1 The latest version of the Forward Plan of Executive Decisions is attached at Appendix 1. The Forward Plan contains those Executive Decisions which the Leader of the Council believes that

the Cabinet or individual Cabinet Member(s) can take and any new key decisions to be taken after 19 July 2021.

4.2 The information in the Forward Plan of Executive Decisions provides the Committee with the opportunity of considering whether it wishes to seek to influence any of these executive decisions, or to request further information.

4.3 If the Committee wished to examine any of the executive decisions, consideration would need to be given as to how this could be accommodated within the work programme.

4.4 As the Forward Plan is published fortnightly any version of the Forward Plan published after dispatch of this agenda will be tabled at the meeting.

5. CONSULTATION

5.1 Details of any consultation on individual decisions are contained within the Forward Plan of Executive Decisions.

6. ANTICIPATED OUTCOMES OR IMPACT

6.1 After consideration of the Forward Plan of Executive Decisions the Committee may request further information on any Executive Decision that falls within the remit of the Committee.

7. REASON FOR THE RECOMMENDATION

7.1 The report presented allows the Committee to fulfil the requirement to scrutinise Key Decisions which the Executive is planning to take, as set out in the Forward Plan of Executive Decisions in accordance with their terms of reference as set out in Part 3, Section 4 - Overview and Scrutiny Functions, paragraph 3.3.

8. ALTERNATIVE OPTIONS CONSIDERED

8.1 N/A

9. IMPLICATIONS

Financial Implications

9.1 N/A

Legal Implications

9.2 N/A

10. BACKGROUND DOCUMENTS

Used to prepare this report, in accordance with the Local Government (Access to Information) Act 1985

10.1 None

11. APPENDICES

11.1 Appendix 1 – Forward Plan of Executive Decisions

PETERBOROUGH CITY COUNCIL'S FORWARD PLAN OF EXECUTIVE DECISIONS

PUBLISHED: 18 JUNE 2021

FORWARD PLAN

PART 1 – KEY DECISIONS

In the period commencing 28 clear days after the date of publication of this Plan, Peterborough City Council's Executive intends to take 'key decisions' on the issues set out below in **Part 1**. Key decisions relate to those executive decisions which are likely to result in the Council spending or saving money in excess of £500,000 and/or have a significant impact on two or more wards in Peterborough.

If the decision is to be taken by an individual Cabinet Member, the name of the Cabinet Member is shown against the decision, in addition to details of the Councillor's portfolio. If the decision is to be taken by the Cabinet, this too is shown against the decision and its members are as listed below:

Cllr Fitzgerald (Leader of the Council), Cllr Steve Allen (Deputy Leader); Cllr Ayres; Cllr Cereste; Cllr Hiller; Cllr Walsh; Cllr Coles and Cllr Simons.

This Plan should be seen as an outline of the proposed decisions for the forthcoming month and it will be updated on a fortnightly basis to reflect new key-decisions. Each new Plan supersedes the previous Plan and items may be carried over into forthcoming Plans. Any questions on specific issues included on the Plan should be included on the form which appears at the back of the Plan and submitted to philippa.turvey@peterborough.gov.uk, Democratic and Constitutional Services Manager, Legal and Governance Department, Town Hall, Bridge Street, PE1 1HG (fax 08702 388039). Alternatively, you can submit your views via e-mail to or by telephone on 01733 452460. For each decision a public report will be available from the Democratic Services Team one week before the decision is taken.

PART 2 – NOTICE OF INTENTION TO TAKE DECISION IN PRIVATE

Whilst the majority of the Executive's business at the Cabinet meetings listed in this Plan will be open to the public and media organisations to attend, there will be some business to be considered that contains, for example, confidential, commercially sensitive or personal information. In these circumstances the meeting may be held in private, and on the rare occasion this applies, notice will be given within **Part 2** of this document, 'notice of intention to hold meeting in private'. A further formal notice of the intention to hold the meeting, or part of it, in private, will also be given 28 clear days in advance of any private meeting in accordance with The Local Authorities (Executive Arrangements) Meetings and Access to Information) (England) Regulations 2012.

The Council invites members of the public to attend any of the meetings at which these decisions will be discussed (unless a notice of intention to hold the meeting in private has been given).

PART 3 – NOTIFICATION OF NON-KEY DECISIONS

For complete transparency relating to the work of the Executive, this Plan also includes an overview of non-key decisions to be taken by the Cabinet or individual Cabinet Members, these decisions are listed at **Part 3** and will be updated on a weekly basis.

You are entitled to view any documents listed on the Plan, or obtain extracts from any documents listed or subsequently submitted to the decision maker prior to the decision being made, subject to any restrictions on disclosure. There is no charge for viewing the documents, although charges may be made for photocopying or postage. Documents listed on the notice and relevant documents subsequently being submitted can be requested from Philippa Turvey, Democratic and Constitutional Services Manager, Legal and Governance Department, Town Hall, Bridge Street, PE1 1HG (fax 08702 388038), e-mail to philippa.turvey@peterborough.gov.uk or by telephone on 01733 452460.

All decisions will be posted on the Council's website: www.peterborough.gov.uk/executivedecisions. If you wish to make comments or representations regarding the 'key decisions' outlined in this Plan, please submit them to the Democratic and Constitutional Services Manager using the form attached. For your information, the contact details for the Council's various service departments are incorporated within this Plan.

PART 1 – FORWARD PLAN OF KEY DECISIONS

KEY DECISIONS FROM 19 JULY 2021

KEY DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>Community Alarm (Lifeline) Services: (i) delegation of function to Cambridgeshire County Council for new service users and; (ii) direct award for legacy service users – KEY/19JUL21/01 Community Alarm (Lifeline) Services: (i) delegation of function to Cambridgeshire County Council for new service users and; (ii) direct award for legacy service users.</p>	<p>Councillor Walsh, Cabinet Member for Integrated Adult Social Care, Health & Public Health</p>	<p>September 2021</p>	<p>Adults and Health Scrutiny Committee</p>	<p>All Wards</p>	<p>Procurement, Finance, Legal, Cambridgeshire County Council</p>	<p>Diana Mackay, Commissioner (Early Intervention & Prevention) Adult Services, Tel: 01223 715966, Diana.Mackay@cambridgeshire.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

KEY DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>Additional capital funding for Localised Resurfacing – KEY/19JUL21/02</p> <p>We already have approval for 5 years for £700k per annum of capital funding for localised resurfacing in lieu of revenue budget reductions. As from April 2021 in the MTFS a further £150k reduction to revenue budget was implemented with an additional £150k of capital funding. To synchronise with the previous decision which only has 3 years remaining, this decision will be for an additional £150k of funding for localised resurfacing for 3 years (2021/22 - 2023/24).</p>	<p>Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>September 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>None required, part of MTFS</p>	<p>Kevin Ekins , 01733 453448, kevin.ekins@pet erborough.gov.u k</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

KEY DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>Approval to enter into a S76 Agreement with the Cambridgeshire and Peterborough Clinical Commissioning Group – KEY/19JUL21/03</p> <p>Authorise the Council to enter into a Section 76 Agreement under the National Health Service Act 2006 with the Cambridgeshire and Peterborough Clinical Commissioning Group for the payment of £750,000 for the period 1 July 2021 to 30 June 2026 relating to the Children and Young People’s Emotional Wellbeing and Mental Health Services across Peterborough</p>	<p>Councillor Lynne Ayres, Cabinet Member for Children’s Services and Education, Skills and University</p>	<p>July 2021</p>	<p>Children and Education Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders</p>	<p>Helen Andrews, Children's Commissioning Manager helen.andrews@cambridgeshire.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

PREVIOUSLY ADVERTISED KEY DECISIONS

KEY DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>1. Disposal of freehold in Centre of the City - KEY/12JUN18/01 To delegate authority to the Corporate Director of Growth and Regeneration to sell the property</p>	<p>Councillor Coles, Cabinet Member for Finance</p>	<p>June 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Central</p>	<p>Relevant internal and external stakeholders</p>	<p>Peter Carpenter, Acting Corporate Director, Resources Tel: 07920160122 Email: Peter.carpenter@pe terborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</p>

DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>2. To approve the awarding of contracts to external providers following a competitive tender exercise led by Cambridgeshire County Council - KEY/25JUNE18/02 Cambridgeshire County has recently conducted a tendering exercise to establish a Dynamic Purchasing System for the provision Supported Living Services for Adults with a Learning Disability (Reference number: DN311905). Peterborough City Council is the named authority under this arrangement and would want to commission care and support packages (call-off).</p>	<p>Councillor Walsh, Cabinet Member for Integrated Adult Social Care, Health & Public Health</p>	<p>June 2021</p>	<p>Adults and Health Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders</p> <p>Relevant consultations has been carried out with the service users, family carers, Health colleagues and care and support providers across Cambridgeshire and Peterborough.</p>	<p>Cris Green, Commissioner for Learning Disabilities & Autism, 0793261226 6419, cris.green@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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<p>3. Adoption of the “Dynamic Purchasing System” (DPS) procedure for Public Health contracts with Primary Care providers – KEY/10DEC18/01 To seek the approval to adopt the “Dynamic Purchasing System” (DPS) procedure for contracts with Primary Care providers for the duration of up to five years. The proposals have been approved by the Cambridgeshire and Peterborough Joint Commissioning Board.</p>	<p>Councillor Walsh, Cabinet Member for Integrated Adult Social Care, Health & Public Health</p>	<p>June 2021</p>	<p>Adults and Health Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders.</p>	<p>Val Thomas, Consultant in Public Health Val.Thomas@cambridge-shire.gov.uk 01223 703264/ 07884 183374</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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66	<p>4. Vehicle removal for Parking contravention – KEY/15APR19/02 To ask the Cabinet Member to approve the policy to implement a scheme to remove vehicles of persistent offenders in breach of parking restrictions in the City and to appoint the Local Authority Trading Company to act as the authorised agent of the policy.</p>	<p>Councillor Steve Allen, Deputy Leader and Cabinet Member for Housing, Culture and Communities</p>	<p>June 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>Details of any consultation to be decided.</p> <p>Relevant internal and external stakeholders.</p>	<p>Adam Payton, PES Senior Officer, Parking Lead, 01733 452314 adam.payton@peterborough.gov.uk</p>	<p>Prevention and Enforcement Service Vehicle Removal For Parking Contraventions Policy and Guidance</p>
	<p>5. Contract for remedial works by PCC to the Stanground Bypass – KEY/2SEP19/02 To approve works to the Stanground bypass and authorise the associated package of work to be issued to Skanska Construction UK Limited under the Council's existing agreement with SKANSKA dated 18th September 2013 (the Highways Services Agreement).</p>	<p>Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>June 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Stanground South and Hargate and Hempsted</p>	<p>Relevant internal and external stakeholders</p> <p>Standard consultation for highway schemes.</p>	<p>Charlotte Palmer, Group Manager – Transport and Environment, charlotte.palmer@peterborough.gov.uk</p>	<p>To be determined.</p>

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100	<p>6. Approval of funding for the provision of accommodation to reduce homelessness KEY/14OCT19/01 – Following Cabinet Decision JAN18/CAB/18 this is a new project to increase the supply of housing and address the demand for accommodation resulting from the increase in homelessness.</p>	<p>Councillor Steve Allen, Deputy Leader and Cabinet Member for Housing, Culture and Communities</p>	<p>June 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All</p>	<p>Relevant internal and external stakeholders.</p> <p>The issues associated with homelessness in Peterborough have been subject to significant discussion in various forums, including the Council's Adults and Communities Scrutiny, Cabinet and Full Council</p>	<p>Peter Carpenter, Acting Corporate Director of Resources Email: peter.carpenter@peterborough.gov.uk Tel: 01733 452520</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published. The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</p>
	<p>7. Disposal of land at 7-23 London Road, Peterborough - KEY/06JAN20/01 Approval to dispose of surplus land to a registered provider for redevelopment to social housing The disposal will be conditional on a successful planning consent; the application has yet to be made.</p>	<p>Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>June 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Central</p>	<p>Relevant internal and external stakeholders.</p>	<p>Tristram Hill, Strategic Asset Manager, Tel: 07849 079787 Email: tristram.hill@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p>There will be an exempt annex with details of the commercial transaction.</p>

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101	<p>8. The disposal of former playing fields at Angus Court, Westown, Peterborough - KEY/06JAN20/02 Approval to dispose of former playing fields and Angus Court</p>	<p>Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>June 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>West</p>	<p>A number of consultation events for local residents have been held for both the proposed disposal of land at Angus Court and the creation of new facilities at Thorpe Lea Meadows. Planning approval was secured for the new facilities at Thorpe Lea Meadows. These works are now completed. Consultation and information events to discuss the Council's plans to dispose of land at Angus Court and the creation of a new public play area, were held at West Town Academy took place on 1 November 2018 and 7 March 2019</p>	<p>Tristram Hill, Strategic Asset Manager, Tel: 07849 079787 Email: tristram.hill@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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<p>9. Re-implementation of the Millfield, New England, Eastfield and Embankment Public Space Protection Order – KEY/11MAY20/01 The current PSPO for Millfield, New England, Eastfield and Embankment expires in July 2020. Orders can be extended for a further 3 years provided that they are reviewed and extended prior to the order expiring. This decision request will consider the enforcement levels of the current order carried out in the last 3 years, current crime and anti-social behaviour levels for the order area and the outcomes of the consultation with the public and interested parties.</p>	<p>Councillor Steve Allen, Deputy Leader and Cabinet Member for Housing, Culture and Communities</p>	<p>June 2021</p>	<p>Communities Scrutiny Committee</p>	<p>Central , North, Park and East Wards</p>	<p>Relevant internal and external stakeholders.</p> <p>A consultation will be carried out with the Police & Crime Commissioner, Chief Constable, Ward Councillors, Key Interested Parties directly. A 28 day public consultation will be made available to the public and all other interested parties online on the council's website, with hard copies available on request.</p>	<p>Laura Kelsey, Senior Problem Solving Officer, T: 01733 453563 laura.kelsey@pet-erborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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10.	Acquisition of a freehold commercial property in Peterborough City Centre – KEY/8JUN20/03 - Acquisition of a freehold property for a community hub.	Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments	June 2021	Growth, Environment and Resources Scrutiny Committee	Central	Relevant internal and external stakeholders.	Tristram Hill, Strategic Asset Manager, Tel: 07849 079787 Email: tristram.hill@peterborough.gov	The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).
103 11.	Recommission Children and Young People's Emotional Wellbeing and Mental Health Services in Peterborough and Cambridgeshire – KEY/16NOV20/01 To approve a Section 76 Agreement with Cambridgeshire and Peterborough Clinical Commissioning Group for the delivery and Children and Young People's Emotional Wellbeing and Mental Health Services.	Councillor Lynne Ayres, Cabinet Member for Children's Services and Education, Skills and University	June 2021	Children and Education Scrutiny Committee	All Wards	Relevant internal and external stakeholders.	Helen Andrews, Children's Commissioner, 01223 728577 Helen.Andrews@cambridgeshire.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

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12.	<p>Decision to re-establish a Housing Revenue Account - KEY/16NOV20/03</p> <p>The decision recommended is that the Council agrees to re-establish a Housing Revenue Account, enabling the authority to begin a programme of housing development and acquisition of affordable social housing to meet local housing need.</p>	Cabinet	June 2021	Growth, Environment and Resources Scrutiny Committee	All Wards	This decision follows and earlier decision of the Council to explore the option of re-opening the Housing Revenue Account. The decision to move forward with the proposal has been shared with local Housing Associations for comment.	Mohamed Hussein, mohamed.hussein@peterborough.gov.uk, 07866474953	Housing Revenue Account Business Case.
104 13.	<p>Joint Cambridgeshire County Council and Peterborough City Council Transport Services DPS - KEY/7DEC20/01 - Joint</p> <p>Cambridgeshire County Council and Peterborough City Council Transport Services DPS for all Education and social care transport procurement.</p>	Councillor Lynne Ayres, Cabinet Member for Children's Services and Education, Skills and University	June 2021	Children and Education Scrutiny Committee	All Wards	<p>Relevant internal and external stakeholders.</p> <p>Agreed at RIT Board and Joint Commissioning Board</p>	<p>Bryony Wolstenholme - Passenger Transport Operations Tel: 01733 317453 Email: bryony.wolstenholme@peterborough.gov.uk</p>	<p>Joint Commissioning Board decisions 25.08.2020/ RIT Board 19.02.2020</p>

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14.	Variation to the Council's Operational Services Agreement (Peterborough Serco Strategic Partnership Contract): Modification to scope of the PSSP Contract - KEY/7DEC20/02 - Variation to the Council's Operational Services Agreement (Peterborough Serco Strategic Partnership Contract): Modification to scope of the PSSP Contract - Business Transformation & Strategic Improvement Service Support element	Councillor Cereste, Cabinet Member for Digital Services and Transformation	June 2021	Growth, Environment and Resources Scrutiny Committee	N/A	Relevant internal and external stakeholders.	Christ Yates, Finance, 01733 452527, chris.yates@peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

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15.	<p>Mechanism selected for the supply of agency workers – KEY/21DEC20/02 – Options appraisal being undertaken for the Council's future supply of agency workers beyond expiry of the current contracts. This decision recommends the option that should be taken forward in the long term.</p>	<p>Councillor Cereste, Cabinet Member for Digital Services and Transformation</p>	<p>June 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>N/A</p>	<p>Legal, procurement, market analysis.</p>	<p>Peter Carpenter, Acting Corporate Director, Resources Tel: 07920160122 Email: Peter.carpenter@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
16.	<p>Procurement of 22 one bedroom flats for the accommodation of people who have previously been rough-sleepers – KEY/04JAN21/01 - The decision is to approve the use of £625K capital grant towards the purchase of 22 one bedroom flats. There is a further decision to approve borrowing of up to £1,675,000 from Public Works Loan Board towards the purchase of the 22 one bedroom flats.</p>	<p>Councillor Steve Allen, Deputy Leader and Cabinet Member for Housing, Culture and Communities</p>	<p>June 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All</p>	<p>Consultation with MHCLG and Homes England</p>	<p>Mohamed Hussein Interim Director of Housing: Needs and Supply, Tel:07866 474953, Email: mohamed.hussein@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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107	<p>17. Extension of the Delivery of Leisure and Cultural Services – KEY/15MAR21/02 Extension of the delivery of Cultural Services by City Culture Peterborough, and Leisure Services by Peterborough Limited for three years to rationalise and reorganise service delivery in light of the effects of COVID-19. The 3-year extension will give time to properly reorganise, and allow time for the culture and leisure sectors to rebuild in time for future delivery options to be explored from 2024, including direct provision, working with partners, the establishment of a cooperative delivery model, or a public tender exercise..</p>	<p>Councillor Steve Allen, Deputy Leader and Cabinet Member for Housing, Culture and Communities</p>	<p>June 2021</p>	<p>Communities Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders</p>	<p>Pete Carpenter, Corporate Director Resources, 01733 452520, Peter.Carpenter@Peterborough.Gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published</p>

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108	<p>18. Bretton Court Redevelopment Scheme – KEY/15MAR21/04</p> <p>1. Approve the surrender of the Council's lease for the ground floor retail units of Bretton Court dated 28th June 2019, subject to the conditions to set out below and to be formalised within the Deed of Surrender</p> <p>2. Approve the Council entering in to an Agreement for Lease for the ground floor retail units of the new development scheme at Bretton Court, subject to the terms set out below</p> <p>3. Subject to the terms of the above Agreement for Lease being satisfied, to approve the Council entering in to a New Lease or the ground floor retail units of the new development scheme at Bretton Court</p>	<p>Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>June 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Bretton</p>	<p>Relevant internal and external stakeholders</p>	<p>Helen Harris, Senior Estates Surveyor, NPS Peterborough Email: helen.harris@nps.co.uk Tel: 01733 384534 Mobile: 07920 160181</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

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<p>19. Security Services Contract - KEY/29MAR21/01 Approval to enter into contract for the delivery of security services across the council estate</p>	<p>Councillor Coles, Cabinet Member for Finance</p>	<p>June 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All</p>	<p>Relevant internal and external stakeholders</p>	<p>Stuart Macdonald Property Manager Tel: 07715 802 489 Email: stuart.macdonald@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
<p>20. Approval for application of Government funding for a heat network - KEY/29MAR21/02 The Peterborough Integrated Renewables Infrastructure (PIRI) is designing a low carbon heat network for Peterborough. In order to develop the designs an application for Government Grant funding will be required and this decision is to provide approval for that application.</p>	<p>Councillor Simons, Cabinet Member for Waste, Street Scene and Environment</p>	<p>June 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All</p>	<p>Consultation have been undertaken with the engaged advisors</p>	<p>Elliot Smith - Commercial Manager; Energy, Infrastructure and Regeneration. Tel: 07506536565 Email; elliott.smith@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published. The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</p>

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21.	<p>Mental Health Section 75 Partnership Agreement – KEY/12APR21/01</p> <p>To approve the continuation and term of the Mental Health Section 75 Partnership Agreement between Peterborough City Council and Cambridgeshire and Peterborough NHS Foundation Trust.</p>	<p>Councillor Walsh, Cabinet Member for Integrated Adult Social Care, Health & Public Health</p>	<p>June 2021</p>	<p>Adults and Health Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders</p>	<p>Sarah Bye, Senior Commissioner Early Intervention and Prevention and Mental Health Services, sarah.bye@camb ridgeshire.gov.uk, 07468 718793</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
22.	<p>PCC Homecare Framework – KEY/12APR21/02</p> <p>The extension of the PCC Homecare Framework for 12 months, plus delegated approval. Contract states three years, plus up to seven years, in 12 months increments. Due to be extended in September 2021, for 12 months.</p>	<p>Councillor Walsh, Cabinet Member for Integrated Adult Social Care, Health & Public Health</p>	<p>June 2021</p>	<p>Adults and Health Scrutiny Committee</p>	<p>West</p>	<p>Relevant internal and external stakeholders</p>	<p>Ruth Miller, 07795046754, ruth.miller@camb ridgeshire.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published</p>

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23.	64-68 Bridge Street, dilapidation works – KEY/26APR2021/02 – Approval to carry out dilapidations works at 64-68 Bridge Street, Peterborough.	Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments	June 2021	Growth, Environment and Resources Scrutiny Committee	Central	Relevant internal and external stakeholders	Tristram Hill Strategic Asset Manager Tel: 07849 079787 Email: tristram.hill@nps.co.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published. The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).

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24.	Barnack Primary School Refurbishment Works – KEY/26APR2021/06 To approve the Barnack Primary School - Condition & refurbishment works (construction scheme)	Councillor Lynne Ayres, Cabinet Member for Children’s Services and Education, Skills and University	June 2021	Children and Education Scrutiny Committee	Barnack	Scheme has previously undergone a planning application process, and gained planning approval on 4th August 2020	John Clayton, Education Construction Project Manager, Tel:07879 434636, Email: john.clayton@cambridgeshire.gov.uk	Capital Review Group, Capital Project proposal form
25.	Purchase of Home to School vehicles for Aragon Direct Services - KEY/26APR2021/07 - Purchase of Home to School vehicles for Aragon Direct Services including coaches and minibuses.	Councillor Simons, Cabinet Member for Waste, Street Scene and Environment	June 2021	Growth, Environment and Resources Scrutiny Committee	All Wards	Relevant internal and external stakeholders	James Collingridge, Head of Environmental Partnerships, Tel: 01733864736, Email: james.collingridge@peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

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26.	Fleet Procurement - KEY/26APR2021/08 - Formal tender for various Fleet vehicles for Aragon Direct Services including areas such as Street Cleansing and Property Maintenance	Councillor Simons, Cabinet Member for Waste, Street Scene and Environment	June 2021	Growth, Environment and Resources Scrutiny Committee	All Wards	Relevant internal and external stakeholders	James Collingridge, Head of Environmental Partnerships, Tel: 01733864736, Email: james.collingridge@peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

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<p>27. Specialist Services Framework for Cambridgeshire County Council and Peterborough City Council - KEY/24MAY21/01</p> <p>Specialist Services offer a variety of interventions to children, young people and their families or carers. The Specialist Services Framework will be split into 5 Lots to cover the following services; Direct Family Support, Placement Support, Specialist Assessments, Supervised Contact, and Secure Transport. Providers will be able to apply for multiple Lots where they can deliver services.</p> <p>Peterborough City Council will be the host authority for this contract with Cambridgeshire County Council making its own Call-Off's. This will be a 2 year contract with a 1 year extension option. The approximate value for Peterborough is £400k and for Cambridgeshire is £180k.</p>	<p>Councillor Lynne Ayres, Cabinet Member for Children's Services and Education, Skills and University</p>	<p>Sept 2021</p>	<p>Children and Education Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders</p>	<p>Rachel Hiscox, Commissioning Officer, Tel: 01480 377681, Email: rachel.hiscox@cambridgeshire.gov.uk</p>	<p>Specialist Services Framework - Service Specification, Specification Appendices 1-12</p>

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28.	<p>Peterborough City Council Housing Related Support Procurement / Commissioning - KEY/24MAY21/02 – To Procure / Commission Peterborough City Council Housing Related Support Services. Service redesign and change form annual Grant Agreements to longer term contracts.</p>	<p>Councillor Steve Allen, Deputy Leader and Cabinet Member for Housing, Culture and Communities</p>	<p>June 2021</p>	<p>Communities Scrutiny Committee</p>	<p>All Wards</p>	<p>Soft market testing is underway. A Housing Related Support Commissioning Strategy has been agreed and has received all the relevant approvals.</p>	<p>Sharon Malia, Housing Programmes Manager Sharon Malia - Housing Programmes Manager, 01733 237771, Email: sharon.malia@peterborough.gov.uk</p>	<p>To be submitted, Housing Related Support Commissioning Strategy for Cambridgeshire & Peterborough 2020 - 2022. Procurement / Commissioning information.</p>
29.	<p>Integrated Community Equipment Service contract award and Section 75 Agreement - KEY/24MAY21/03 - Award of contract following re-procurement of the Integrated Community Equipment Service and approval to enter into new Section 75 Agreement with C&PCCG. Contract start April 2022.</p>	<p>Councillor Walsh, Cabinet Member for Adult Social Care, Health & Public Health</p>	<p>October 2021</p>	<p>Adults and Health Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders. Attended all Healthwatch Partnership Boards in 2019 prior to preparation of service specification.</p>	<p>Diana Mackay, Commissioner (Adults - Early Intervention & Prevention), Tel: 07879 430819, Email: diana.mackay@cambridgeshire.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
30.	<p>Approval to commit funding for a bespoke specialist placement for a four year period 2021-2025 – KEY/07JUN21/01 Approval to commit funding for a specialist regulated bespoke placement for a period of four years from 2021-2025.</p>	<p>Councillor Lynne Ayres, Cabinet Member for Children's Services and Education, Skills and University</p>	<p>June 2021</p>	<p>Children and Education Scrutiny Committee</p>	<p>Not yet known as property has yet to be located /decided upon.</p>	<p>Extensive consultation has taken place and is on going amongst all system stakeholders and interested parties.</p>	<p>Helene Carr - Head of Service Children's Commissioning.. Contact: 07904909039: email - helene.carr@peterborough.gov.uk</p>	<p>The decision will include an exempt annexe. By virtue of paragraph 2, Information which is likely to reveal the identity of an individual.</p>

KEY DECISION REQUIRED		DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER
31.	<p>Better Care Fund 2020/21 - Section 75 – KEY/21JUN21/01 Approval for the deed of variation to Better Care Fund section 75, to incorporate the 2020/21 financial allocations and expenditure plans.</p>	<p>Councillor Walsh, Cabinet Member for Integrated Adult Social Care, Health & Public Health</p>	<p>June 2021</p>	<p>Adults and Health Scrutiny Committee</p>	<p>All</p>	<p>Relevant internal and external stakeholders</p>	<p>Caroline Townsend, Head of Commissioning Partnerships and Programmes, Tel: 07976 832188, Email: caroline.townsend@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>
32.	<p>Consultation on the permanent change to the number of places available at Heltwate Special School - KEY/21JUN21/02 - There are a number of temporary mobiles installed on the Heltwate Special School, Bretton site which increased the capacity from approximately 140 to 206 students. Planning permission was granted to replace these temporary structures with a permanent building. This will result in all students accessing their places at Heltwate in permanent accommodation instead of temporary mobiles. Building completion is currently expected to be by March 2023.</p>	<p>Councillor Lynne Ayres, Cabinet Member for Children's Services and Education, Skills and University</p>	<p>August 2021</p>	<p>Children and Education Scrutiny Committee</p>	<p>Bretton</p>	<p>Prescribed Alteration - publication of proposal, formal consultation (representation), decision, and implementation.</p>	<p>Naomi Evans, 0-19 Place Planning and Sufficiency Officer, Tel: 01480 372692, Email: Naomi.evans@cambridgeshire.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

KEY DECISION REQUIRED		DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER
33.	A1139 Safety Barrier - KEY/21JUN21/03 - To replace and upgrade the failing VRS along the central reservation and structures on the A1139.	Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments	June 2021	Growth, Environment and Resources Scrutiny Committee	Fletton, Stangr ound, Dogsth orpe and Hampt on	Social media and advanced warning signs	Leanne Bevilacqua Senior Engineer Email:leanne.bevilacqua@peterborough.gov.uk Tel: 07920 160 766	Budgets were added to the programme in 2019/20 via paper that went to CRG in December 2018 The Budget added was for 1.4m each year until 2023/24
34. 117	Peterborough Homecare Providers Off the Framework – KEY/5JUL21/02 To authorise contracts awarded to providers off the current closed framework, as the current framework is not meeting demand and the new model being commissioned won't be in place until September 2022.	Councillor Walsh, Cabinet Member for Integrated Adult Social Care, Health & Public Health	July 2021	Adults and Health Scrutiny Committee	All Wards	Relevant internal and external stakeholders	Ruth Miller, Commissioning Manager, Homecare, 07795046754, ruth.miller@camb ridgeshire.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

KEY DECISION REQUIRED		DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER
118	<p>35. Approval of Safety Fencing Work Packages 2021/2022, 2022/2023, 2023/2024 to Milestone Infrastructure using the established Peterborough Highway Services contract – KEY/5JUL21/03</p> <p>Approval is sought to issue works orders greater than £500,000 to Milestone Infrastructure using the Peterborough Highway Services contract. The works will consist of the replacement of defective safety fencing on the City's high speed roads. Budget for the works was approved in the Medium Term Financial Strategy 2021/2022 to 2023/2024 – phase 1 – FEB21/CAB/79</p>	<p>Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>12 July 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>Budget consultation has been completed as part of the approval process, any necessary works consultations will take place shortly prior to works being established on site.</p>	<p>Amy Petrie, Principal Programme and Project Officer, 01733 452272, amy.petrie@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

PART 2 – NOTICE OF INTENTION TO TAKE DECISIONS IN PRIVATE

KEY DECISIONS TO BE TAKEN IN PRIVATE

<i>KEY DECISION REQUIRED</i>	<i>DECISION MAKER</i>	<i>DATE DECISION EXPECTED</i>	<i>RELEVANT SCRUTINY COMMITTEE</i>	<i>WARD</i>	<i>CONSULTATION</i>	<i>CONTACT DETAILS / REPORT AUTHORS</i>	<i>DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER</i>
None.							

PART 3 – NOTIFICATION OF NON-KEY DECISIONS

NON-KEY DECISIONS							
<i>DECISION REQUIRED</i>	<i>DECISION MAKER</i>	<i>DATE DECISION EXPECTED</i>	<i>RELEVANT SCRUTINY COMMITTEE</i>	<i>WARD</i>	<i>CONSULTATION</i>	<i>CONTACT DETAILS / REPORT AUTHORS</i>	<i>DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION</i>
None.							

PREVIOUSLY ADVERTISED DECISIONS

<i>DECISION REQUIRED</i>		<i>DECISION MAKER</i>	<i>DATE DECISION EXPECTED</i>	<i>RELEVANT SCRUTINY COMMITTEE</i>	<i>WARD</i>	<i>CONSULTATION</i>	<i>CONTACT DETAILS / REPORT AUTHORS</i>	<i>DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION</i>
1.	<p>Disposal of former Barnack Primary School caretaker house - Delegate authority to the Corporate Director of Growth and Regeneration to dispose of the property.</p>	<p>Councillor Coles, Cabinet Member for Finance</p>	<p>June 2021</p>	<p>Growth, Environment & Resources Scrutiny Committee</p>	<p>NVA</p>	<p>Relevant internal and external stakeholders.</p>	<p>Stuart Macdonald, Property Manager. Tel: 07715 802 489. Email: stuart.macdonald@peterborough.gov.uk Bill Tilah (Bill.Tilah@nps.co.uk)</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p> <p>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</p>

DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>2. Approval of the leasehold disposal of a brownfield site to a care provider – A site has been found for a care home and the Council are currently looking into a leasehold disposal to a care provider who will build a care facility and then contract to provide services to the Council.</p>	<p>Councillor Peter Hiller, Cabinet Member for Strategic Planning and Commercial Strategy and Investments</p>	<p>June 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>Park Ward</p>	<p>Relevant internal and external stakeholders.</p> <p>A forum has been set up by the Combined Authority involving representatives from finance, legal, property and social care.</p>	<p>Tristram Hill - Strategic Asset Manager, 07849 079787, tristram.hill@nps.co.uk</p>	<p>The decision will include an exempt annexe. By virtue of paragraph 3, information relating to the financial or business affairs of any particular person (including the authority holding that information).</p>
<p>3. Modern Slavery Statement To review and agree for publication an updated Statement in compliance with the Modern Slavery Act 2015.</p>	<p>Councillor Steve Allen, Deputy Leader and Cabinet Member for Housing, Culture and Communities</p>	<p>June 2021</p>	<p>Communities Scrutiny Committee</p>	<p>All wards</p>	<p>Relevant internal and external stakeholders.</p>	<p>Rob Hill, Assistant Director: Public Protection, rob.hill@peterborough.gov.uk</p> <p>Amy Brown, Senior Lawyer and Deputy Monitoring Officer, Amy.brown@peterborough.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
4.	Leisure Facility Options Appraisal - Cabinet Member approval to proceed with the development of a business case to test the viability of a new leisure facility in the city	June 2021	Communities Scrutiny Committee	N/A	None at this stage	Emma Gee Email: emma.gee@peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.

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<p>5. Variation to the delegation agreement between Peterborough City Council (PCC) and Cambridgeshire County Council (CCC) regarding the delivery of the Healthy Child Programme (HCP) across Peterborough and Cambridgeshire This decision seeks authorisation to vary the Delegation and Partnering agreement to account for the increase in the value of PCC financial contributions to CCC in respect of the Agenda for Change pay increase. Agenda for Change is a nationally agreed UK-wide package of pay, terms and conditions for NHS staff. Under this deal, which came into effect in 2018, was the agreement for all NHS staff employed at the top pay points at bands 2-8c were to receive a 6.5% cumulative pay increase over a 3 year period.</p>	<p>Councillor Walsh, Cabinet Member for Adult Social Care, Health & Public Health</p>	<p>June 2021</p>	<p>Adults and Health Scrutiny Committee</p>	<p>All Wards</p>	<p>Relevant internal and external stakeholders</p>	<p>Amy Hall, Children's Public Health Commissioning Manager, 07583040529</p>	<p>CMDN to authorise delegation of HCP commissioning functions from PCC to CCC - https://democracy.peterborough.gov.uk/mglssueHistoryHome.aspx?lId=22331&PlanId=395&RPID=0</p>

DECISION REQUIRED		DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
125	6. Selective Licensing of Private Rented Property - Approval to consult on Selective Licensing of Private Rented Property	Councillor Steve Allen, Deputy Leader and Cabinet Member for Housing, Culture and Communities	June 2021	Communities Scrutiny Committee	All Wards	Minimum of 10 week public consultation with persons likely to be affected by the designation and consider any representations made in accordance with the consultation	Kerry Leishman, Head of Operations for Environmental Health & Licensing Tel: 01733 453502 Email: kerry.leishman@peterborough.gov.uk	It is not anticipated that there will be any documents other than the report and relevant appendices to be published.
	7. Joint PCC and CCC IT Service Management System To approve the procurement of a new joint Peterborough City Council [PCC] and Cambridgeshire County Council [CCC] IT Service Management [ITSM] system.	Councillor Cereste, Cabinet Member for Digital Services and Transformation	June 2021	Growth, Environment and Resources Scrutiny Committee	N/A	Relevant internal and external stakeholders. G-Cloud Procurement Process	Damian Roberts, Project Manager. T: 07485 594522 E: damian.roberts@peterborough.gov.uk	CMDN and PID

DECISION REQUIRED	DECISION MAKER	DATE DECISION EXPECTED	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>8. COVID-19 Urgent and Surge Community Swabbing Service - continued delegation of function to Cambridgeshire County Council – Continued delegation of function to Cambridgeshire County Council</p>	<p>Councillor Walsh, Cabinet Member for Adult Social Care, Health & Public Health</p>	<p>July 2021</p>	<p>Adults and Health Scrutiny Committee</p>	<p>All</p>	<p>Relevant internal and external stakeholders</p>	<p>Emily Smith Tel: 07788389673 Email: EmilyR.Smith@cambridgeshire.gov.uk</p>	<p>It is not anticipated that there will be any documents other than the report and relevant appendices to be published.</p>

PART 4 – NOTIFICATION OF KEY DECISIONS TAKEN UNDER URGENCY PROCEDURES

<i>DECISION TAKEN</i>	<i>DECISION MAKER</i>	<i>DATE DECISION TAKEN</i>	<i>RELEVANT SCRUTINY COMMITTEE</i>	<i>WARD</i>	<i>CONSULTATION</i>	<i>CONTACT DETAILS / REPORT AUTHORS</i>	<i>DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION</i>
<p>Contract for cloud-based services hosting the Council's server estate - MAY21/CMDN/105</p> <p>The Cabinet Member:</p> <p>1. Awarded the contract for the procurement of cloud-based services from Amazon Web Services UK Limited (AWS) through the G-Cloud - 12 Framework Agreement (RM1557.12 for the period 1st April 2021 to 31st March 2022 for a value of £730,000</p> <p>2. Authorised the Corporate Director: Resources to vary this Contract if the Council has to amend its detailed business requirements.</p>	<p>Councillor Cereste, Cabinet Member for Digital Services and Transformation</p>	<p>24 May 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>As part of the decision, consultation was undertaken with the relevant Service leads within the Council, as well as the respective legal services for the Council.</p>	<p>Julian Patmore, Head of Service, IT and Digital Services, julian.patmore@peterborough.gov.uk</p>	<p>No additional documents.</p>

DECISION TAKEN	DECISION MAKER	DATE DECISION TAKEN	RELEVANT SCRUTINY COMMITTEE	WARD	CONSULTATION	CONTACT DETAILS / REPORT AUTHORS	DOCUMENTS RELEVANT TO THE DECISION SUBMITTED TO THE DECISION MAKER INCLUDING EXEMPT APPENDICES AND REASONS FOR EXEMPTION
<p>Extended Support To Businesses As A Result Of The Covid-19 Coronavirus - Additional Restrictions Grant (Open) For 2021/2022 - JUN21/CMDN/01</p> <p>The Cabinet Member:</p> <ol style="list-style-type: none"> 1. Approved updates to the Additional Restriction Grant scheme as outlined in CMDN Jan2021/63, for the 2021/22 financial year. 2. Instructed officers to ensure that the payments are processed in accordance with the agreed schemes for the qualifying properties and rebilling takes place at the earliest opportunity and that any further categories as advised by government to be included within the scheme are also processed at the earliest opportunity; 	<p>Councillor Coles, Cabinet Member for Finance</p>	<p>2 June 2021</p>	<p>Growth, Environment and Resources Scrutiny Committee</p>	<p>All Wards</p>	<p>Consultation has been undertaken with Cabinet Member for Finance , Group Leaders and the Local Taxation section in drafting this updated scheme</p>	<p>Peter Carpenter, Acting Corporate Director Resources, peter.carpenter@peterborough.gov.uk Tel: 07920 160122.</p>	<p>No additional documents.</p>